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MICHAEL WOODMAN, Executive Director  
AARON HOYT, Deputy Executive Director

Grass Valley • Nevada City

Nevada County • Truckee

File: 1030.3.2.2

## MEMORANDUM

TO: Nevada County Transportation Commission  
FROM: Michael Woodman, Executive Director   
SUBJECT: Amendment 3 to the FY 2025/26 Overall Work Program, Resolution 26-10  
DATE: March 18, 2026

**RECOMMENDATION:** Adopt Resolution 26-10 approving Amendment 3 to the FY 2025/26 Overall Work Program (OWP).

**BACKGROUND:** Amendment 3 is a “mid-year” adjustment to bring budget amounts in line with activity expected to occur through June 30, 2026.

Resolution 26-10 approves the changes to the FY 2025/26 OWP work elements and budgets described below:

To provide funding for the amendment to the consultant contract in Work Element 2.4.3, Zion St. Mobility/School Access Study, \$29,084 of STIP Planning Funds (PPM) were moved from the Transportation Engineering item in Work Element 2.1, Transportation Planning, to Work Element 2.4.3.

There are no changes to Table 1, Budget Summary. Table 2, Direct Costs Budget, shows the transfer of funds from Work Element 2.1 to Work Element 2.4.3. There is no change to Table 3, Indirect Costs Budget. Table 4, Revenues, shows the decrease in PPM funds in Work Element 2.1 and the corresponding increase in PPM funds in Work Element 2.4.3. Table 5, Expenditures, and Table 6, Budget Detail, also show a decrease in Work Element 2.1 and an increase in Work Element 2.4.3, due to the changes in Table 2.

attachments

**RESOLUTION 26-10  
OF THE  
NEVADA COUNTY TRANSPORTATION COMMISSION**

**APPROVAL OF AMENDMENT 3 TO THE FY 2025/26 OVERALL WORK PROGRAM**

WHEREAS, the Nevada County Transportation Commission (NCTC), through the adoption of Resolution 26-04 approved Amendment 2 to the FY 2025/26 Overall Work Program (OWP); and

WHEREAS, Section 99233.2 of the California Public Utilities Code provides for the transportation planning agency to utilize up to 3% of the annual revenues for the conduct of the transportation planning and programming process; and

WHEREAS, NCTC has determined it is necessary to amend the OWP budget to accurately reflect activities that have occurred and will occur through the end of the fiscal year; and

WHEREAS, the requirements of the Master Fund Transfer Agreement No. 74A1642 between Caltrans and NCTC are incorporated by reference as part of the FY 2025/26 OWP.

NOW, THEREFORE, BE IT RESOLVED, that the modifications recommended in the attached memorandum are adopted as Amendment 3 of the FY 2025/26 Overall Work Program.

BE IT FURTHER RESOLVED, that the budget of the FY 2025/26 Overall Work Program Amendment 3 is approved as follows:

\$1,184,563.25	Local Transportation Funds (LTF)
\$ 513,028.48	Rural Planning Assistance (RPA) Formula Funds
\$ 96,897.56	Rural Planning Assistance (RPA) Grant Funds
\$ 7,500.00	Regional Transportation Mitigation Fees (RTMF)
\$ 50,253.87	Rural Counties Task Force Dues (RCTF)
\$ 178,972.51	State Transportation Improvement Program (STIP) Planning Funds (PPM)
\$ 15,000.00	Airport Land Use Commission (ALUC)
\$ 120,080.34	Senate Bill 125 Planning & Administration (SB125)
\$ 170,000.00	Strategic Partnership Grant (FTA 5304)
\$ 97,406.95	<u>Regional Surface Transportation Program (RSTP)</u>
<b>\$2,433,702.97</b>	<b>Total Budget FY 2025/26</b>

BE IT FURTHER RESOLVED, that NCTC does hereby allocate 3% of the annual Local Transportation Fund revenues for FY 2025/26 for transportation planning and programming, \$824,588 of FY 2025/26 revenues for administration of Transportation Development Act funds, and \$216,204.25 of FY 25/26 and prior year Local Transportation Funds as carryover and contingency.

BE IT FURTHER RESOLVED, that the Executive Director of NCTC, or his designee, is hereby authorized to apply for grants, sign certifications and assurances, and execute agreements to facilitate receipt of revenues and expenditure of funds as set forth in the Overall Work Program in accordance with NCTC's Administrative Operating Procedures.

PASSED AND ADOPTED by the Nevada County Transportation Commission on March 18, 2026, by the following vote:

Ayes:

Noes:

Absent:

Abstain:

\_\_\_\_\_  
Robb Tucker, Chair  
Nevada County Transportation Commission

Attest: \_\_\_\_\_  
Dale D. Sayles  
Administrative Services Officer

## WORK ELEMENT 2 - REGIONAL TRANSPORTATION PLANNING (continued)

### Project 2.4.3 – Zion St. Mobility/School Access Study

Purpose: The Zion St. corridor in Nevada City is heavily used by vehicular, pedestrian, and bicycle traffic due to three schools in the vicinity. This project will analyze cost-effective improvements in the Zion Street Corridor related to improving safety and pedestrian and bicycle connectivity to school facilities. The need for improvements in this corridor are identified in the 2019 Nevada County Active Transportation Plan. This project is being funded with a FY 2024/25 RPA Grant.

#### Previous Work:

- Prepare and distribute a Request for Proposal to qualified consultants (NCTC) (RPA)
- Review proposals, select consultant, and execute a contract (NCTC) (RPA)
- Finalize the work program and refine the scope of work (NCTC/Consultant) (RPA)
- Project initiation public workshop. (NCTC/Consultant) (RPA)

#### Project Work Activities:

- Project meetings and coordination (NCTC/Consultant) (RPA)
- Public Outreach (NCTC/Consultant) (RPA)
- Project Advisory Committee activities (NCTC) (RPA)
- Project support and administration of grant (NCTC) (RPA)
- Prepare quarterly reports and invoices (NCTC) (RPA)
- Project initiation and data collection (NCTC/Consultant) (RPA)
- Develop potential improvement alternatives (NCTC/Consultant) (RPA)
- Prepare Draft Report (Consultant) (RPA)
- Presentations related to Draft Report (NCTC/Consultant) (RPA)
- Public workshops (NCTC/Consultant) (RPA)
- Prepare Final Report (Consultant) (RPA)

#### Products:

- Consultant Procurement Process (Sep 24)
- Consultant Contract (Jan 25)
- Administrative Draft Report (Apr 26)
- Draft Report (Apr 26)
- Final Report (May 26)

### Budget 2.4.3

<b>Revenues:</b>		
	LTF Carryover	\$1,748.00
	FY 24/25 RPA Grant Carryover	\$50,169.69
	RPA Formula	\$33,469.72
	RPA Formula Carryover	\$46,528.48
	STIP PPM	\$58,484.33
<b>Total</b>		\$190,400.22
<b>Expenditures:</b>		
	Staff	\$29,400.33
	Consulting	\$160,999.89
<b>Total</b>		\$190,400.22

# Table 1

## Budget Summary FY2025/26 OWP Amendment 3

Revenues	Amendment 3	Amendment 2	Difference
	FY 2025/26	FY 2025/26	
LTF Administration	883,018.89	883,018.89	0.00
LTF Planning	103,818.63	103,818.63	0.00
LTF Contingency	197,725.73	197,725.73	0.00
Rural Planning Assistance (RPA) <i>Formula</i>	466,500.00	466,500.00	0.00
Rural Planning Assistance (RPA) <i>Formula</i> Carryover	46,528.48	46,528.48	0.00
Rural Planning Assistance (RPA) <b>Grants</b>	38,240.00	38,240.00	0.00
Rural Planning Assistance (RPA) <b>Grants</b> Carryover	58,657.56	58,657.56	0.00
Regional Transportation Mitigation Fees (RTMF)	7,500.00	7,500.00	0.00
Strategic Partnership Grant (FTA 5304)	170,000.00	170,000.00	0.00
RCTF Dues	50,253.87	50,253.87	0.00
STIP Planning Funds (PPM)	59,991.52	59,991.52	0.00
PPM Contingency	118,980.99	118,980.99	0.00
Regional Surface Transportation Program (RSTP)	97,406.95	97,406.95	0.00
ALUC Fees	15,000.00	15,000.00	0.00
Senate Bill 125 (SB125) Planning & Administration	109,902.31	109,902.31	0.00
Senate Bill 125 (SB125) Contingency	10,178.03	10,178.03	0.00
<b>TOTAL</b>	<b>2,433,702.97</b>	<b>2,433,702.97</b>	<b>0.00</b>

Expenditures	Amendment 3	Amendment 2	Difference
	FY 2025/26	FY 2025/26	
Salary	821,024.91	821,024.91	0.00
Benefits	272,784.78	272,784.78	0.00
Direct (Table 2)	822,614.52	822,614.52	0.00
Indirect (Table 3)	190,394.00	190,394.00	0.00
Contingency	326,884.75	326,884.75	0.00
<b>TOTAL</b>	<b>2,433,702.97</b>	<b>2,433,702.97</b>	<b>0.00</b>

	Estimated	Actual	Difference
<b>Fund Balance</b>	FY 2025/26	FY 2024/25	
	<b>\$326,884.75</b>	<b>\$214,456.25</b>	<b>\$112,428.50</b>

**Table 2****Direct Costs Budget FY 2025/26 OWP Amendment 3**

Work Element		Amendment 3 25/26	Amendment 2 25/26	Difference	Source
1.1	Intergovernmental Advocacy	\$52,000.00	\$52,000.00	\$0.00	LTF
1.1	Human Resources Consulting	\$6,000.00	\$6,000.00	\$0.00	LTF
1.2	Fiscal Auditor	\$65,050.00	\$65,050.00	\$0.00	LTF
2.1	Traffic Counts	\$10,000.00	\$10,000.00	\$0.00	RPA, PPM
2.1	Transportation Engineering	\$43,282.23	\$72,366.23	(\$29,084.00)	RPA, PPM
2.1	Local Agencies Participation in Regional Planning	\$30,000.00	\$30,000.00	\$0.00	RPA, PPM
2.1.1	Regional Transportation Plan Update (consultant work completed in 24/25)	\$17,406.95	\$17,406.95	\$0.00	RSTP
2.3.4	Reenvisioning Transit in Western Nev Co.	\$170,000.00	\$170,000.00	\$0.00	FTA 5304
2.3.5	SB 125 Financial Plan	\$100,000.00	\$100,000.00	\$0.00	SB 125
2.4	Consultant Prepared ATP Applications	\$80,000.00	\$80,000.00	\$0.00	RSTP
2.4	Statewide Local Streets and Roads Needs Assessment	\$800.00	\$800.00	\$0.00	RPA
2.4.2	Airport Land Use Commission Planning & Reviews	\$15,000.00	\$15,000.00	\$0.00	ALUC, LTF
2.4.3	Zion St. Mobility/School Access study	\$160,999.89	\$131,915.89	\$29,084.00	PPM & RPA Grant
2.4.5	Rural Counties Task Force Chairman Travel Mileage Meals Lodging	\$25,347.58	\$25,347.58	\$0.00	RCTF Dues
2.4.5a	CalCog Academy for Regional Leadership Administration	\$33,487.87	\$33,487.87	\$0.00	RPA Grant
2.4.5b	Rural Counties Task Force Administrative Manual and Training	\$13,240.00	\$13,240.00	\$0.00	RPA Grant
<b>TOTAL</b>		<b>\$822,614.52</b>	<b>\$822,614.52</b>	<b>\$0.00</b>	

# Table 3

## Indirect Costs Budget FY 2025/26 OWP Amendment 3

ACCT	ITEM	Amendment 3	Amendment 2	Variance	Variance %
		FY 25/26	FY 25/26		
13.2	<b>Nevada County Auditor/Controller</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>0.00%</b>
13.1	<b>Legal Counsel</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$0</b>	<b>0.00%</b>
13.3	<b>TNT/TMA Membership</b>	<b>\$4,685</b>	<b>\$4,685</b>	<b>\$0</b>	<b>0.00%</b>
13.21	<b>Website Update/Maintenance</b>	<b>\$17,170</b>	<b>\$17,170</b>	<b>\$0</b>	<b>0.00%</b>
13.17	<b>Nevada County ERC Membership</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$0</b>	<b>0.00%</b>
	<b>Insurance</b>	<b>\$24,000</b>	<b>\$24,000</b>	<b>\$0</b>	<b>0.00%</b>
1.1	General Liability & Errors and Omissions	\$20,000	\$20,000	\$0	0.00%
1.3	Workers' Compensation	\$4,000	\$4,000	\$0	0.00%
	<b>Office Expenses</b>	<b>\$32,590</b>	<b>\$32,590</b>	<b>\$0</b>	<b>0.00%</b>
2.1	Phones	\$900	\$900	\$0	0.00%
2.2	Equipment Rental	\$500	\$500	\$0	0.00%
2.3	Records Storage	\$2,000	\$2,000	\$0	0.00%
2.4	Equipment Maintenance Agreements	\$1,000	\$1,000	\$0	0.00%
2.5	Publications/Legal Notices	\$2,500	\$2,500	\$0	0.00%
2.6	Janitorial Services	\$1,500	\$1,500	\$0	0.00%
2.7	Payroll Service	\$5,000	\$5,000	\$0	0.00%
2.8	Supplies	\$2,500	\$2,500	\$0	0.00%
2.9	Printing & Reproduction	\$250	\$250	\$0	0.00%
2.10	Subscriptions	\$320	\$320	\$0	0.00%
2.11	Computer Software & Network Maintenance	\$11,500	\$11,500	\$0	0.00%
2.12	Postage	\$300	\$300	\$0	0.00%
2.13	Telework Reimbursement	\$4,320	\$4,320	\$0	0.00%
3	<b>Equipment</b>	<b>\$4,800</b>	<b>\$4,800</b>	<b>\$0</b>	<b>0.00%</b>
	Copier/Printer	\$800	\$800	\$0	0.00%
	Office Furniture	\$500	\$500	\$0	0.00%
	Laptop /Computer	\$3,000	\$3,000	\$0	0.00%
	Miscellaneous	\$500	\$500	\$0	0.00%
5	<b>Training and Conferences</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$0</b>	<b>0.00%</b>
6	<b>Office Lease</b>	<b>\$28,000</b>	<b>\$28,000</b>	<b>\$0</b>	<b>0.00%</b>
7	<b>Utilities</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$0</b>	<b>0.00%</b>
8	<b>Travel - Meals &amp; Lodging</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$0</b>	<b>0.00%</b>
9	<b>Travel - Mileage/Fares/Parking</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$0</b>	<b>0.00%</b>
10	<b>Professional &amp; Service Organizations</b>	<b>\$8,149</b>	<b>\$8,149</b>	<b>\$0</b>	<b>0.00%</b>
	<b>TOTAL</b>	<b>\$190,394</b>	<b>\$190,394</b>	<b>\$0</b>	<b>0.00%</b>

**Table 4**

**Revenues - FY 2025/26 OWP Amendment 3**

Work Element		25/26 LTF	LTF Carryover	RPA Grants FY 25/26	RPA Grant Carryover FY 24/25	RPA Formula	RPA Formula Carryover	ALUC Fees	RTMF	STIP Planning PPM	RSTP	Strategic Partnership Grant (FTA 5304)	SB 125	RCTF Dues (Current year plus Carryover)	TOTAL
1.1	General Services	396,545.37							7,500.00						404,045.37
1.2	Fiscal Administration	469,743.00	16,730.52												486,473.52
2.1	Transportation Planning	11,860.21				144,133.35				1,507.19					157,500.75
2.1.1	Regional Transportation Plan Update	5,778.37									17,406.95				23,185.32
2.2	Transportation Improvement Program	14,442.28				82,970.62									97,412.90
2.3	Transit & Paratransit Programs	18,189.85				55,368.51									73,558.36
2.3.4	Reenvisioning Transit in Western Nev Co.					39,229.50						170,000.00			209,229.50
2.3.5	SB 125 Transit Planning and Administration												109,902.31		109,902.31
2.4	Coordination of Regional Planning	32,917.94				111,328.30					80,000.00				224,246.24
2.4.2	Airport Land Use Commission Planning & Reviews	18,881.98						15,000.00							33,881.98
2.4.3	Zion St. Mobility/School Access study		1,748.00		50,169.69	33,469.72	46,528.48			58,484.33					190,400.22
2.4.5	Rural Counties Task Force Chair Activities	0.00												50,253.87	50,253.87
2.4.5a	Calcog Academy for Regional Leadership Administration	0.00		25,000.00	8,487.87										33,487.87
2.4.5b	Rural Counties Task Force Admin Manual and Training	0.00		13,240.00	0.00		0.00								13,240.00
	Contingency	0.00	197,725.73							118,980.99			10,178.03		326,884.75
<b>Totals (2)</b>		<b>968,359.00</b>	<b>216,204.25</b>	<b>38,240.00</b>	<b>58,657.56</b>	<b>466,500.00</b>	<b>46,528.48</b>	<b>15,000.00</b>	<b>7,500.00</b>	<b>178,972.51</b>	<b>97,406.95</b>	<b>170,000.00</b>	<b>120,080.34</b>	<b>50,253.87</b>	<b>2,433,702.97</b>

Notes: Totals may not equal addition of amounts in columns due to rounding.

**Table 5****Expenditures - FY 2025/26 OWP Amendment 3**

Work Elements		PY	Staff	Indirect	Transportation Engineering	Consulting	Local Agency	Other	Total
1.1	General Services	2.02	294,741.23	51,304.14		58,000.00 (1)			<b>404,045.37</b>
1.2	Fiscal Administration	2.37	358,943.94	62,479.58				65,050.00 (2)	<b>486,473.52</b>
2.1	Transportation Planning	0.32	62,358.31	11,860.21	43,282.23		40,000.00 (3)		<b>157,500.75</b>
2.1.1	Regional Transportation Plan Update	0.03	5,778.37			17,406.95			<b>23,185.32</b>
2.2	Transportation Improvement Program	0.40	82,970.62	14,442.28					<b>97,412.90</b>
2.3	Transit & Paratransit Programs	0.28	55,368.51	18,189.85					<b>73,558.36</b>
2.3.4	Reenvisioning Transit in Western Nev Co.	0.23	39,229.50			170,000.00			<b>209,229.50</b>
2.3.5	SB 125 Transit Planning and Administration	0.00	9,902.31			100,000.00			<b>109,902.31</b>
2.4	Coordination of Regional Planning	0.53	111,328.30	32,117.94		80,000.00 (4)		800.00 (4)	<b>224,246.24</b>
2.4.2	Airport Land Use Commission Planning & Reviews	0.10	18,881.98			15,000.00			<b>33,881.98</b>
2.4.3	Zion St. Mobility/School Access study	0.14	29,400.33			160,999.89			<b>190,400.22</b>
2.4.5	Rural Counties Task Force Chair Activities	0.00	24,906.29					25,347.58 (5)	<b>50,253.87</b>
2.4.5a	Calcoq Academy for Regional Leadership Admin.							33,487.87 (6)	<b>33,487.87</b>
2.4.5b	Rural Counties Task Force Admin Manual and Training		0.00			13,240.00			<b>13,240.00</b>
	Contingency							326,884.75	<b>326,884.75</b>
<b>TOTAL</b>		<b>6.60</b>	<b>1,093,809.70</b>	<b>190,394.00</b>	<b>43,282.23</b>	<b>614,646.84</b>	<b>40,000.00</b>	<b>451,570.20</b>	<b>2,433,702.97</b>

Totals may not equal addition of amounts in columns due to rounding.

## Notes:

- (1) \$52,000 Intergovernmental Advocacy, \$6,000 Human Resources Consulting
  - (2) \$65,050 Fiscal Audit Contract
  - (3) \$10,000 Traffic Counts, Local Agency (WE 2.1): Nev. Co. \$7,500; Truckee \$7,500; Nevada City \$7,500; Grass Valley \$7,500.
  - (4) \$80,000 ATP Application preparation, \$800 Statewide Local Streets and Roads
  - (5) \$25,347.58 RCTF Travel Expense
  - (6) \$25,000+\$8,487.87 RCTF CALCOG Leadership Academy
- Indirect Costs are paid with local funds, no RPA or STIP planning funds are used.**

ACCT	Table 6 Budget Detail FY 2025/26 OWP Amendment 3	ALLOCATION
<b>1</b>	<b>Insurance</b>	<b>24,000.00</b>
1.1	General Liability & Errors and Omissions	20,000.00
1.3	Workers' Compensation	4,000.00
<b>2</b>	<b>Office Expenses</b>	<b>32,590.00</b>
2.1	Phones	900.00
2.2	Equipment Rental	500.00
2.3	Records Storage	2,000.00
2.4	Equipment Maintenance Agreements	1,000.00
2.5	Publications/Legal Notices	2,500.00
2.6	Janitorial Services - carpets, blinds, interior painting, etc.	1,500.00
2.7	Payroll Service	5,000.00
2.8	Supplies	2,500.00
2.9	Printing & Reproduction	250.00
2.10	Subscriptions	320.00
2.11	Computer Software & Network Maintenance	11,500.00
2.12	Postage	300.00
2.13	Telework Reimbursement	4,320.00
<b>3</b>	<b>Equipment</b>	<b>4,800.00</b>
<b>5</b>	<b>Training and Conferences</b>	<b>2,000.00</b>
<b>6</b>	<b>Office Lease</b>	<b>28,000.00</b>
<b>7</b>	<b>Utilities</b>	<b>3,000.00</b>
<b>8</b>	<b>Travel - Meals &amp; Lodging</b>	<b>10,000.00</b>
<b>9</b>	<b>Travel - Mileage/ Fares/ Parking</b>	<b>10,000.00</b>
<b>10</b>	<b>Professional &amp; Service Organizations</b>	<b>8,149.00</b>
	<b>Subtotal Items 1-10</b>	<b>122,539.00</b>
<b>11</b>	<b>Contingency</b>	<b>326,884.75</b>
<b>12</b>	<b>Salaries, Wages, &amp; Benefits</b>	<b>1,093,809.70</b>
12.1	Executive Director	246,433.68
12.11	Deputy Executive Director	217,454.76
12.2	Administrative Services Officer	157,461.36
12.3	Transportation Planner	151,587.10
12.4	Administrative Assistant	108,235.54
12.8	Temporary Employee	79,261.89
	New ASO & ASST	133,375.35
<b>13</b>	<b>Other Services</b>	<b>890,469.52</b>
8.1 & 9.1	Rural Counties Task Force Chairman Travel Mileage Meals Lodging (2.4.5)	25,347.58
13.1	Legal Counsel	15,000.00
13.2	Nevada County Auditor/Controller	30,000.00
13.3	TNT/TMA Membership	4,685.00
13.4	Fiscal Audits (WE 1.2)	65,050.00
13.7	Traffic Counts (WE 2.1)	10,000.00
13.8	Transportation Engineering (WE 2.1)	43,282.23
13.9	<b>Calcog Academy for Regional Leadership Administration(2.4.5a )</b>	<b>33,487.87</b>
13.11a	Local Agencies (WE 2.1)	30,000.00
13.16a	Rural Counties Task Force Membership (WE 2.4)	0.00
13.16b	Statewide Local Streets and Roads Needs Assessment (WE 2.4)	800.00
13.17	Nevada County ERC Membership	1,000.00
13.21	Website Update/Maintenance	17,170.00
13.23	Regional Transportation Plan Update (WE 2.1.1)	17,406.95
13.27	Consultant Prepared ATP Applications (WE 2.4)	80,000.00
13.30	Airport Land Use Commission Project Reviews (WE 2.4.2)	15,000.00
13.48	Human Resources Consulting (WE 1.1)	6,000.00
13.59	Intergovernmental Advocacy (WE 1.1)	52,000.00
13.61	Zion St .Mobility/School Access study (WE 2.4.3)	160,999.89
13.62	Reenvisioning Transit in Western Nev Co.(WE 2.3.4)	170,000.00
13.63	Rural Counties Task Force Administrative Manual and Training (2.4.5b)	13,240.00
13.64	SB 125 Financial Plan (we 2.3.5)	100,000.00
	<b>TOTAL Budget Items 1-13</b>	<b>2,433,702.97</b>
	<b>Indirect Costs</b>	
	Accounts 1 through 10	122,539.00
	Legal	15,000.00
	Nevada Co. Auditor/Controller	30,000.00
	TNT/TMA	4,685.00
	Nevada Co. ERC Membership	1,000.00
	Website Update/Maintenance	17,170.00
	<b>Total Indirect Costs</b>	<b>190,394.00</b>
	<b>Calculated Indirect Rate</b> Indirect Cost / Salaries & Benefits	<b>17.41%</b>