

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Sutter Union High School District

CDS Code: 51-71449

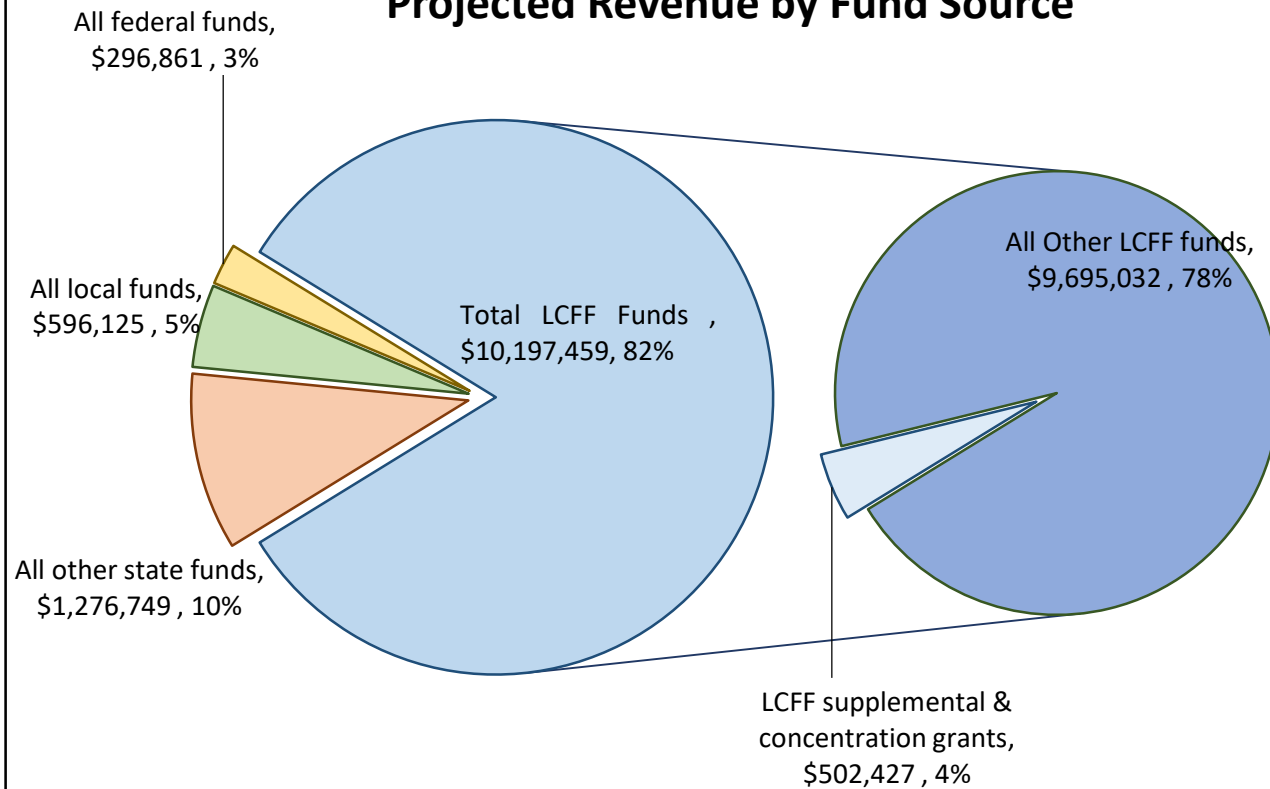
School Year: 2026/27

LEA contact information: Jedsen Nunes, Superintendent jnunes@sutterhigh.k12.ca.us (530) 822-5161

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2026/27 School Year

Projected Revenue by Fund Source

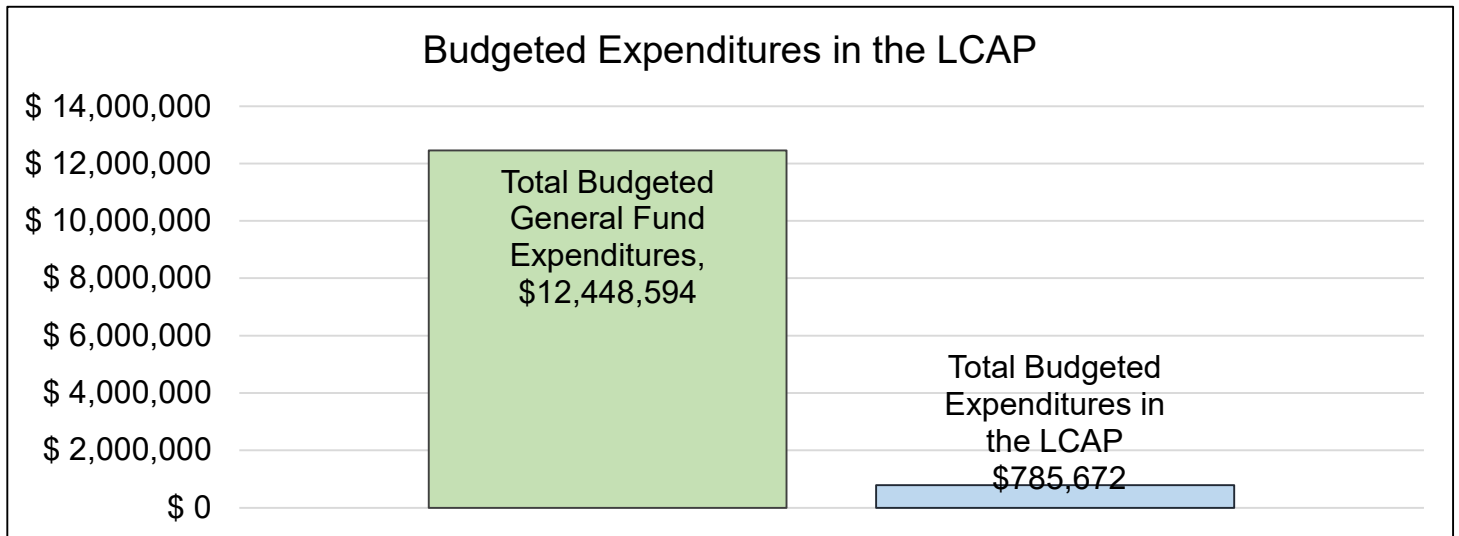


This chart shows the total general purpose revenue Sutter Union High School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Sutter Union High School District is \$12,367,194.00, of which \$10,197,459.00 is Local Control Funding Formula (LCFF), \$1,276,749.00 is other state funds, \$596,125.00 is local funds, and \$296,861.00 is federal funds. Of the \$10,197,459.00 in LCFF Funds, \$502,427.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Sutter Union High School District plans to spend for 2026/27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Sutter Union High School District plans to spend \$12,448,594.00 for the 2026/27 school year. Of that amount, \$785,672.00 is tied to actions/services in the LCAP and \$11,662,922.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

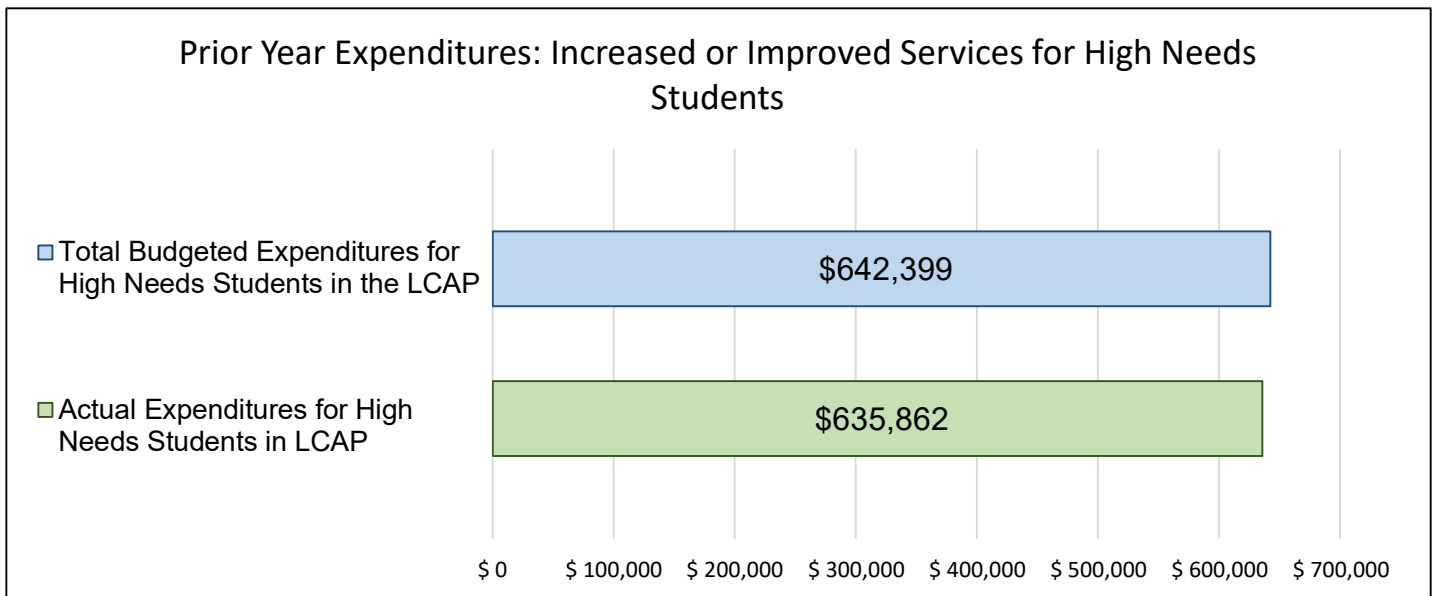
In addition to the actions and services included in the LCAP, the District uses General Fund resources to support core educational operations, including certificated and classified staffing, special education services, utilities, transportation, maintenance and operations, technology infrastructure, instructional materials, administrative services, and other operational costs necessary to maintain the educational program. These expenditures are funded through the District’s General Fund but are not specifically included as LCAP actions.

Increased or Improved Services for High Needs Students in the LCAP for the 2026/27 School Year

In 2026/27, Sutter Union High School District is projecting it will receive \$502,427.00 based on the enrollment of foster youth, English learner, and low-income students. Sutter Union High School District must describe how it intends to increase or improve services for high needs students in the LCAP. Sutter Union High School District plans to spend \$622,588.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025/26



This chart compares what Sutter Union High School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Sutter Union High School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025/26, Sutter Union High School District's LCAP budgeted \$642,399.00 for planned actions to increase or improve services for high needs students. Sutter Union High School District actually spent \$635,862.00 for actions to increase or improve services for high needs students in 2025/26. The difference between the budgeted and actual expenditures of \$6,537.00 had the following impact on Sutter Union High School District's ability to increase or improve services for high needs students:

Actual expenditures for high-needs students were slightly lower than budgeted because the LEA utilized other available grant funds that were required to be expended during the 2025–26 school year to support some of the planned services. All actions and services described in the LCAP for high-needs students were implemented as planned, and there was no reduction in the level of increased or improved services provided to students.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Sutter Union High School District	Jedsen Nunes, Superintendent	jnunes@sutterhigh.k12.ca.us (530) 822-5161

Plan Summary 2026/27

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

The Sutter Union High School District (SUHSD) was established in 1893. The district has one comprehensive high school and one continuation high school, both of which are located at 2665 Acacia Avenue in Sutter, California. Our district boundaries encompass six population areas which are primarily small, rural agricultural areas. The district’s students come from five feeder elementary school districts: Brittan, Franklin, Meridian, Nuestro and Winship-Robbins. The district also receives a significant number of inter-district transfer students (51.20%) from nearby schools in Sutter, Butte, Yuba, Colusa and Yolo counties. The district serves approximately 750 students in grades 9-12. In the 2025/26 school year student ethnicity was: White 58.78%; Hispanic 27.26%; Two or More Races (TMR) 7.85%; Asian 4.79%; and African American 0.27%. The district served 176 (23.47%) Socioeconomically Disadvantaged (SED); 53 (7.07%) Students with Disabilities (SWD); 22 (2.93%) English Learners (EL); 16 (2.13%) Homeless students; and 2 Foster Youth (0.27%).

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

SUHSD and its educational partners began the 2025/26 school year with the arrival of students on the first day of school on August 13, 2025. Implementation of the 2025/26 Local Control and Accountability Plan (LCAP) began long before students arrived. The 2025/26 LCAP is the second year of the district’s three-year plan, which was developed in conjunction with the district’s WASC action plan. Both plans were designed to improve student achievement for all students. The district evaluated annual performance based on a review of the California School Dashboard (Dashboard), DataQuest, and local data.

Pupil Achievement

2025 Dashboard English Language Arts (ELA) – We saw increases for three of our four significant student groups in ELA. However, our Socioeconomically Disadvantaged (SED) student group declined, which widened the performance gap between our All student group and our SED student group.

- All: 6.7 points below standard, increased 11.4 points; Medium (Yellow)
- Hispanic: 14 points below standard, increased 25.8 points; Medium (Yellow)

- White: 4.2 points below standard, increased 5.7 points; Medium (Yellow)
- SED: 42.7 points below standard, declined 9.3 points; Low (Orange)

2025 Dashboard Mathematics – Results were mixed. Hispanic students showed significant growth and moved from the Very Low (Red) to the Medium (Yellow) performance level. Other groups declined or maintained performance levels, and SED students remain significantly below standard.

- All: 93.1 points below standard, maintained 1.4 points; Low (Orange)
- Hispanic: 95.4 points below standard, increased 22.7 points; improved from the Very Low (Red) to Medium (Yellow)
- White: 91.7 points below standard, declined 7 points; Low (Orange)
- SED: 125.6 points below standard, declined 5 points; Very Low (Red)

2025 Dashboard Science – The California Science Test (CAST) is taken once during high school and in 2025 it continues to be reported on the Dashboard as information only but with the addition of performance levels. Science results were generally stable with modest improvement for Hispanic students and a decline for SED students.

- All: 48.7 science points, maintained 0.9; Medium (Yellow)
- Hispanic: 45.4 science points, increased 2.9; High (Green)
- White: 49.4 science points, maintained -0.4; Medium (Yellow)
- SED: 42.5 science points, declined 3.4; Low (Orange)

Metrics:

- The percentage of graduates meeting A-G requirements declined from 2024 to 2025 across all student groups (All: -4.9% to 39.4%; Hispanic: -14.5% to 28.1%; White: -1.3% to 42.3%; SED: +6.6% to 29%) (Metric 7).
- We saw significant growth in CTE pathway completion in 2025 compared to 2024 across all student groups (All: +28.9% to 78.4%; Hispanic +31.8% to 78.9%; White: +30.5% to 81%; SED: +35.5% to 76.3%) (Metric 8).
- The percentage of students completing both A-G coursework and a CTE pathway increased substantially in 2025 compared to 2024 (All: 21.6% to 34.3%; Hispanic: 17.6% to 26.3%; White: 21.8% to 37.2%; SED: 9.2% to 25.8%), demonstrating strong progress toward College and Career readiness (Metric 9).
- The percentage of pupils who demonstrate college preparedness as assessed in the Early Assessment Program (EAP) improved for two groups in ELA (All: +.82%; Hispanic: +10.8%; White: -4.31%; SED -7.68%) from 2024 to 2025, and three groups in Math (All: +2.52%; Hispanic: +7.91%; White: +0.68%; SED: -3.18%). Subgroup gaps remain, particularly for SED students (Metric 13).
- Graduation rates remained above 97% for all student groups and stayed in the Very High (Blue) performance level (Metric 15).
- On the College and Career Indicator our All, White, and SED student groups improved to High (Green) performance levels. However, the Hispanic student group declined from Medium (Yellow) to Low (Orange) (Metric 18).

In the 2025/26 school year, we implemented Goal 1 actions focused on academic intervention, college and career readiness, English learner support, PLC collaboration, and teacher development. We saw continued growth in CTE pathway completion, completion of both A–G and CTE pathways, AP success rates, concurrent enrollment participation, and overall College and Career readiness outcomes. However, Dashboard and local data indicate mixed academic results. ELA performance improved overall, but SED students declined, widening subgroup gaps. Mathematics performance remained relatively flat overall while SED students declined further, and English learner progress toward proficiency also declined.

Based on these outcomes, we will continue Goal 1 actions in 2026/27 with refinements focused on earlier identification of academic risk, more consistent progress monitoring, targeted intervention, and strengthened academic language support for SED students and English learners. Refinements will include increased monitoring of grades, credit accumulation, A–G progress, English language proficiency, and pathway completion; expanded coordination among counselors, teachers, and support staff; and continued use of Zero Period RTI, Edgenuity credit recovery, PLC collaboration, and targeted outreach to students not on track for graduation or College/Career readiness.

School Climate

2025 Dashboard Suspension Rate – All student groups except SWD improved or maintained their performance level and our SWD and Homeless student groups have remained out of the Very High (Red) performance level since 2023.

- All: 1.7%, declined 1.6%; Low (Green) performance level
- Hispanic: 1.9%, declined 1%; Low (Green) performance level
- TMR: 0%, declined 1.6%; Very Low (Blue) performance level
- White: 1.9%, declined 1.7%; Low (Green) performance level
- Homeless: 0%, declined 9.1%; Very Low (Blue) performance level
- LTEL: 0%, maintained 0%; Very Low (Blue) performance level
- SED: 2.5%, declined 1.4%; Low (Green) performance level
- SWD: 4.1%, increased 2.9%; High (Orange) performance level

2025 Dashboard Suspension Rate for Butte View – Butte View moved from the Very High (Red) performance level to the Medium (Yellow) on the 2024 Dashboard but has too few students for a performance level in 2025.

2025/26 Student and Parent Surveys - Survey results were mixed. Student connectedness remained stable while perceptions of school safety declined for both students and parents.

Students

- The percentage of students who feel the school is safe declined from 76.2% in January 2025 to 64% in 2026 (Metric 7)
- The percentage of students who feel a sense of connectedness to the school remained stable with a slight increase from 90.5% in January 2026 to 91% in 2026 (Metric 8).

Parents

- The percentage of parents who say SUHSD has given them an opportunity to be involved in their child's education declined from 69.70% in fall 2024 to 64% in fall 2025 (Metric 2).
- The percentage of parents who feel the school is safe declined from 93.51% in January 2025 to 69% in 2026 (Metric 7) and the percentage who feel a sense of connectedness declined from 86.95% to 70% in this same time period (Metric 8).

Local chronic absenteeism rates as reported by our Student Information System (SIS) declined for all student groups except English learners from April 2025 to April 2026 (All 18.42% to 15.95%; Homeless 47.10% to 31%; SED 31.40% to 24.4%; SWD 36.6% to 25.4%). English learners increased from 22.22% to 30% (Metric 4).

To address attendance, student behavior, and school climate needs through Goal 2, the district contracted with Sutter County Superintendent of Schools (SCSOS) for Mental Health Counseling services focused on reducing suspensions for SWD and Homeless

students and improving attendance for SED and EL students. The district also provided anti-vaping intervention services, expanded administrative support for discipline intervention prior to suspension, offered Saturday School, implemented attendance monitoring and outreach systems, and coordinated parent and student meetings to address attendance and behavior concerns proactively.

The 2025 Dashboard Suspension Rate data indicate that these actions were largely effective. However, the increase in suspension rates for SWD students, the increase in chronic absenteeism for EL students, and declines in parent and student perceptions of school safety and connectedness indicate that additional targeted supports are needed. In 2026/27, we will refine these actions by strengthening proactive social-emotional and behavioral interventions, increasing coordination between counseling, attendance, and administrative teams, strengthening communication and attendance outreach to English learner families, and expanding parent engagement and student leadership opportunities to improve school connectedness and perceptions of safety. Refinements will also include earlier intervention prior to suspension, intensified attendance monitoring, and ongoing review of attendance, discipline, and survey data to identify students needing additional support.

Learning Recovery Emergency Block Grant (LREBG)

Based on 2025 Dashboard and local data, academic performance trends show a continued need for targeted academic intervention. While college and career readiness indicators increased, ELA and mathematics outcomes were mixed, with SED students declining and English learner progress indicators also declining. Local data also shows an increase in students requesting credit recovery, indicating a need for flexible pathways to stay on track for graduation.

To address this need, LREBG funds will support the Edgenuity credit recovery program under Goal 1, Action 1.5. This provides students, particularly SED students and English learners, with access to self-paced coursework aligned to graduation requirements during intervention periods. This support increases opportunities for students to complete coursework aligned to identified skill gaps, improving credit attainment and reducing course failure rates.

Effectiveness will be measured using Goal 1 metrics, including graduation rate (Metric 15) and College/Career Indicator readiness (Metric 18), as well as credit recovery completion and participation rates, disaggregated for SED students and English learners.

LREBG Funds: \$42,972

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

N/A

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Local Control and Accountability Plan

N/A

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational partners have been involved in the continuous cycle of self-improvement since the inception of the LCFF process and the district prioritizes integrating the WASC accreditation process with the LCAP evaluation and development process.	
Educational Partner(s)	Process for Engagement
Certificated & Classified Staff (including Certificated & Classified Bargaining Units)	Survey: Fall 2025 Meetings: Beginning in January 2026, at least one time per month, at our Wednesday morning department head meetings, we reviewed progress on our 2025/26 LCAP goals and actions, discussed needs for the 2026/27 school year, and identified potential modifications to actions for our 2026/27 LCAP. Department heads shared information regarding the LCAP with their departments to get input. In May, all staff were given the draft LCAP and an overview of the LCAP was given and feedback was solicited.
Principals & Administrators	Monthly Meetings from November 2025 through April 2026

Parents	Survey: Fall 2025 Meetings: February 2026 and April 2026 Open House, we invited parents to give input on our plans for continuous school improvement and LCAP The draft LCAP was posted on Parent Square and parents were invited to attend the board meeting where the draft LCAP would be presented. The draft LCAP was also posted on our website in June 2026 and available for review and comment prior to board adoption.
Students	Survey: Fall 2025 Meeting: April 2026 Presented the LCAP to the Leadership class at the beginning of the year and again at the Mid-Year Update. We have two students on our Advisory Committee.
Parent Advisory Committee (PAC)	Our PAC reviewed the draft LCAP in early June prior to the board approval in June.
ELAC/DELAC	Meeting: April 2026
SELPA	Meeting: February 2026

Insert or delete rows, as necessary.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

SUHSD involved educational partners in identifying strengths, challenges, and priority areas during the evaluation of the 2025/26 LCAP. Feedback from staff, students, parents, advisory groups, and district leadership, along with Dashboard and local data, influenced the refinement of the district's 2026/27 LCAP goals, actions, services, and expenditures.

Educational partners identified continued support for College and Career readiness, academic intervention, and postsecondary planning as priorities. Dashboard data showed increases in CTE pathway completion, dual A-G/CTE completion, AP success rates, and concurrent enrollment participation, while subgroup academic performance gaps persisted for SED students and English learners. As a result, we will maintain Goal 1 actions focused on academic intervention, counseling support, CTE pathway development, PLC collaboration, English learner support, and credit recovery. Refinements to these actions include earlier identification of academic risk, increased progress monitoring, strengthened academic language support, and expanded coordination among counselors, teachers, and support staff to improve outcomes for SED students and English learners.

Educational partners also identified school climate, student connectedness, attendance, and social-emotional support as areas of importance. Dashboard suspension data improved for most student groups, but local data and educational partner feedback indicated concerns related to student behavior, chronic absenteeism, school safety, and parent connectedness. As a result, we will continue Goal 2 actions supporting mental health counseling, attendance intervention, family communication, behavioral intervention, and restorative supports. Refinements to Goal 2 actions include strengthened proactive behavioral intervention, intensified attendance outreach for English learner students and other high-need student groups, expanded parent engagement and student leadership opportunities, and increased coordination among counseling, attendance, and administrative teams to support earlier intervention and improved school connectedness.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	SUHSD will provide a rigorous academic program and Career Technical Education (CTE) opportunities for all students and increase the number of students who are A-G and/or CTE Pathway completers.	Broad

State Priorities addressed by this goal.

Priorities: 1, 2, 3, 4, 7, 8

An explanation of why the LEA has developed this goal.

Goal 1 was developed to address identified needs in academic achievement, College and Career readiness, and subgroup performance gaps. Dashboard data indicated that while graduation rates remained high (99.1% All students), student performance in ELA and Mathematics was below standard for several student groups. In 2025, All students were 6.7 points below standard in ELA and 93.1 points below standard in Mathematics. Socioeconomically Disadvantaged (SED) students were 42.7 points below standard in ELA and 125.6 points below standard in Mathematics, demonstrating a significant achievement gap.

In addition, A-G completion rates declined from 44.3% to 39.4%, and English learner progress toward proficiency decreased from 73.3% to 60%, indicating a need for stronger academic language development and targeted support. While CTE pathway completion increased to 78.4%, not all students were completing both A-G coursework and a CTE pathway (34.3%), limiting full College and Career readiness outcomes.

The actions in this goal established systems for academic monitoring, pathway sequencing, targeted intervention, professional collaboration, and teacher development. These actions contributed to increases in CTE pathway completion, dual A–G/CTE completion, AP success rates, concurrent enrollment participation, and College and Career readiness outcomes. However, Dashboard and local data continued to show academic performance gaps for SED students and English learners. SED students declined 9.3 points in ELA and 5 points in Mathematics on the 2025 Dashboard, and English learner progress toward proficiency declined by 13.3 percentage points. Because subgroup academic outcomes did not improve at the same rate as College and Career readiness indicators, these actions will continue in 2026/27 with adjustments focused on earlier identification of academic risk, more consistent progress monitoring, targeted intervention, strengthened academic language support, and increased coordination among counselors, teachers, and support staff to improve academic achievement and reduce subgroup performance gaps.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	Priority 1A: Percentage of teachers: Appropriately assigned and fully credentialed, Misassignments, Vacancies Source: Local Data	October 2023 Appropriately assigned & fully credentialed: 77.6% Misassignments: 14.7% Vacancies: 7.7%	October 2024 Appropriately assigned & fully credentialed: 90.55% Misassignments: 9.45% Vacancies: 0%	October 2025 Appropriately assigned & fully credentialed: 55% Misassignments: 19% Vacancies: 0%	October 2026 Appropriately assigned & fully credentialed: 85% Misassignments: <10% Vacancies: <5%	Appropriately assigned & fully credentialed: -22.6% Misassignments: +4.3% Vacancies: -7.7%
2	Priority 1B: Percentage of students with access to standards-aligned instructional materials. Source: SARC	January 2024 100%	January 2025 100%	January 2026 100%	January 2027 100%	No Difference
3	Priority 2A: Progress (1-5) in providing professional learning for teaching to the standards and frameworks. Source: Local Indicator Tool	January 2024 ELA: 3 ELD: 3 Mathematics: 4 NGSS: 3 HSS: 5	January 2025 ELA: 4 ELD: 3 Mathematics: 5 NGSS: 4 HSS: 5	January 2026 ELA: 5 ELD: 5 Mathematics: 4 NGSS: 4 HSS: 5	January 2027 ELA: 4 5 ELD: 4-5 Mathematics: 4 NGSS: 4 HSS: 5 <i>Updated 2026</i>	ELA: +2 ELD: +2 Mathematics: 0 NGSS: +1 HSS: 0
4	Priority 2B: Percentage of English learners scoring a C- or higher in their English class on their fall semester report card. Source: Student Information System (SIS)	January 2024 87.02% All 45.83% EL	January 2025 94.6% All 87.6% EL	January 2026 84% All 50% EL	January 2027 ≥90% All ≥50% EL	-3.02% All +4.17% EL
5	Priorities 3B/C: Percentage of parents who are involved in student's 4-year college & career plan. Source: Attendance at meetings	January 2024 100% All 100% SED 100% EL 100% SWD 100% Homeless	January 2025 100% All 100% SED 100% EL 100% SWD 100% Homeless	January 2026 100% All 100% SED 100% EL 100% SWD 100% Homeless	January 2027 100% All 100% SED 100% EL 100% SWD	No Difference

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
6	Priority 4A: Points above/below Standard Met on CAASPP	2023 Dashboard <u>ELA</u> 7.6 below All 12.8 below Hispanic 14.7 below White 36.8 below SED <u>Math</u> 86 below All 100 below Hispanic 82.9 below White 118 below SED	2024 Dashboard <u>ELA</u> 18.1 below All 39.8 below Hispanic 9.9 below White 33.4 below SED <u>Math</u> 94.5 below All 118.1 below Hispanic 84.7 below White 120.6 below SED <u>Science</u> 17.2 below All 22.5 below Hispanic 15.2 below White 19.1 below SED	2025 Dashboard <u>ELA</u> 6.7 below All 14 below Hispanic 4.2 below White 42.7 below SED <u>Math</u> 93.1 below All 95.4 below Hispanic 91.7 below White 125.6 below SED <u>Science</u> 48.7* All 45.4* Hispanic 49.4* White 42.5* SED *science points	2026 Dashboard <u>ELA</u> 30 above All 15 above Hispanic 35 above White 10 above SED <u>Math</u> 55 below All 75 below Hispanic 50 below White 90 below SED <u>Science</u> 5 below All 10 below Hispanic 5 below White 9 below SED	<u>ELA</u> +0.9 All -1.2 Hispanic +10.5 White -5.9 SED <u>Math</u> -7.1 All +4.6 Hispanic -8.8 White -7.6 SED <u>Science</u> N/A
	Source: Dashboard					
7	Priority 4B: Percentage of graduates meeting UC and CSU A-G requirements.	2023 Dashboard 42.6% All 31.5% Hispanic 44.4% White 30.4% SED	2024 Dashboard 44.3% All 42.6% Hispanic 43.6% White 22.4% SED	2025 Dashboard 39.4% All 28.1% Hispanic 42.3% White 29% SED	2026 Dashboard ≥55% All ≥38% Hispanic ≥58% White ≥40% SED	-3.2% All -3.4% Hispanic -2.1% White -1.4% SED
	Source: Dashboard Additional Reports					
8	Priority 4C: Percentage of students with successful completion of CTE Pathway.	2023 Dashboard 37.4% All 33.3% Hispanic 41.2% White 26.1% SED	2024 Dashboard 49.5% All 47.1% Hispanic 50.5% White 40.8% SED	2025 Dashboard 78.4% All 78.9% Hispanic 81% White 76.3% SED	2026 Dashboard ≥42% All ≥39% Hispanic ≥45% White ≥30% SED	+41% All +45.6% Hispanic +39.8% White +50.2% SED
	Source: Dashboard Additional Reports					
9	Priority 4D: Percentage of graduating cohort who have successfully completed A-G coursework AND a CTE Pathway	2023 Dashboard 16.5% All 11.1% Hispanic 18.3% White 7.6% SED	2024 Dashboard 21.6% All 17.6% Hispanic 21.8% White 9.2% SED	2025 Dashboard 34.3% All 26.3% Hispanic 37.2% White 25.8% SED	2026 Dashboard ≥23% All ≥16% Hispanic ≥25% White ≥10% SED	+17.8% All +15.2% Hispanic +18.9% White +18.2% SED
	Source: Dashboard Additional Reports					

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
10	Priority 4E: Percentage of English learners making progress toward English proficiency by increasing one level on the ELPAC. Source: Dashboard	2023 Dashboard 72.7%	2024 Dashboard EL: 73.3% LTEL: 69.2%	2025 Dashboard EL: 60% LTEL: 66.7%	2026 Dashboard EL: ≥75% LTEL: ≥75%	EL: -12.7% LTEL: -2.5%
11	Priority 4F: English learner reclassification rate Source: Local Data	2023/24 School Year 39.29%	2024/25 School Year 11.11%	2025/26 School Year 10%	2026/27 School Year ≥45%	-29.29%
12	Priority 4G: Percentage of pupils who took an advanced placement (AP) test and passed with a score of 3 or higher. Source: College Board Report	Summer 2023 50% (27/54)	Summer 2024 45.90% (28/61)	Summer 2025 60% (30/50)	Summer 2026 ≥60%	+10%
13	Priority 4H: Percentage of pupils who demonstrate college preparedness as assessed in the Early Assessment Program (EAP) Source: CAASPP	2023 CAASPP <u>ELA</u> 47.64% All 43.66% Hispanic 49.47% White 35.59% SED <u>Math</u> 19.37% All 16.90% Hispanic 18.95% White 8.47% SED <u>Science</u> 21.36% All 17.15% Hispanic 20.62% White 18.96% SED	2024 CAASPP <u>ELA</u> 48.28% All 38.18% Hispanic 52.31% White 39.68% SED <u>Math</u> 22.78% All 14.54% Hispanic 25.58% White 17.46% SED <u>Science</u> 22.78% All 12.73% Hispanic 25.58% White 17.46% SED	2025 CAASPP <u>ELA</u> 49.10% All 48.98% Hispanic 48.00% White 32.00% SED <u>Math</u> 25.30% All 22.45% Hispanic 26.26% White 14.28% SED <u>Science</u> 25.88% All 12.50% Hispanic 29.41% White 14.29% SED	2026 CAASPP <u>ELA</u> ≥52% All ≥48% Hispanic ≥53% White ≥40% SED <u>Math</u> ≥25% All ≥21% Hispanic ≥24% White ≥12% SED <u>Science</u> ≥27% All ≥21% Hispanic ≥26% White ≥22% SED	<u>ELA</u> +1.46% All +5.32% Hispanic -1.47% White -3.59% SED <u>Math</u> +5.93% All +5.55% Hispanic +7.31% White +5.81% SED <u>Science</u> +4.52% All -4.65% Hispanic +8.79% White -4.67% SED
14	Priority 5D: High School Dropout Rate Source: CALPADS	Fall 1 Reporting 2023 District: 2.62% Butte View High: 18.18% Sutter High: 1.83%	Fall 1 Reporting 2024 District: 0.13% Butte View High: 3.84% Sutter High: 0 %	Fall 1 Reporting 2025 District: 0.14% Butte View High: 0% Sutter High: 0.14%	Fall 1 Reporting 2026 District: <1.5% Butte View High: <10% Sutter High: <0.5%	District: -2.48% Butte View: -18.18% Sutter High: -1.69%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
15	Priority 5E: High School Graduation Rate Source: Dashboard	2023 Dashboard 97% All 96.3% Hispanic 96.7% White 96.7% SED	2024 Dashboard 99.5% All 100% Hispanic 99% White 98.7% SED	2025 Dashboard 99.1% All 96.5% Hispanic 100% White 97.8% SED	2026 Dashboard ≥98% All ≥98% Hispanic ≥98% White ≥98% SED	+2.1% All +0.2% Hispanic +3.3% White +1.1% SED
16	Priority 7A: Percentage of students passing one or more concurrent courses (Fall Semester). Source: Local Report	January 2024 84.2% (80/95)	January 2025 97.4% (75/77)	January 2026 100%	January 2027 ≥90%	+15.8%
17	7B/C: Percentage of SED, EL, and SWD students taking Honors and/or AP course Source: SIS	January 2024 Fall Semester We will get this baseline next year Spring Semester 37.3% All 25.5% SED 6.7% EL 1.5% SWD	January 2025 Fall 2024 41.6% All 26.9% SED 5.3% EL 7.7% SWD Spring Semester 40.7% All 27.6% SED 5.5% EL 7.4% SWD	January 2026 Fall 2025 40% All 21.8% SED 5% EL 5.4% SWD Spring Semester 20.21% All 23.68% SED 0% EL 5.4% SWD	January 2027 Fall Semester ≥42% All ≥30% SED ≥10% EL ≥2% SWD Spring Semester ≥42% All ≥30% SED ≥10% EL ≥2% SWD	Fall -1.6% All -5.1% SED -4.8% EL -2.3% SWD Spring -17.09% All -1.82% SED -6.70% EL +3.90% SWD
18	Priority 8: College and Career Indicator Percentage of students prepared for college or a career Source: Dashboard	2023 Dashboard 48.3% All 42.6% Hispanic 47.7% White 34.8% SED	2024 Dashboard 43% All 42.6% Hispanic 40% White 24% SED	2025 Dashboard 48.8% All 35.1% Hispanic 52.6% White 39.8% SED	2026 Dashboard ≥55% All ≥55% Hispanic ≥55% White ≥40% SED	+0.5% All -7.5% Hispanic +4.9% White +5% SED

Insert or delete rows, as necessary.

Goal Analysis for 2025/26

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

We successfully implemented the actions in Goal 1.

Action 1.1 Academic Support: Guidance counselors provided coordinated academic monitoring and intervention supports. Implementation included administering mid-year CAASPP-aligned assessments for local data analysis, monitoring grades and graduation status, enrolling students in Edgenuity for credit recovery, operating intervention throughout the day (originally planned as Zero Period), facilitating parent

communication, and coordinating services with Yuba College and outside agencies. These systems strengthened early identification of students needing intervention and supported progress toward College/Career Indicator completion.'

Action 1.2 CTE Advisor: Our 1.0 FTE CTE Advisor monitored CTE pathway completion and aligned the master schedule to support sequencing; Coordinated Major Clarity for career readiness, academic planning, college preparation, and work-based learning; Supported students in using Hope Street Personalized Career Exploration for career exploration and professional connections.

Action 1.3 ELD Teacher: We maintained a .5 FTE ELD teacher to support English learners. Implementation included administering Initial and Summative ELPAC assessments, delivering designated ELD instruction, monitoring grades and graduation progress, and providing targeted intervention when needed. This ensured English learners received consistent instructional support and ongoing progress monitoring toward graduation and College/Career readiness.

Action 1.4 Support PLC Development: Administrators and teachers attended PLC training and content-area conferences; Continued development of common assessments, learning targets, interventions, and enrichment with a focus on SED and EL students; Engaged in structured cross-curricular collaboration with focused weekly PLC tasks.

Action 1.5 Targeted Academic Intervention: We implemented Zero Period Response to Intervention (RTI)/Academic Intervention during the first part of the school year and utilized Edgenuity as an online credit recovery platform throughout the year. Due to staffing changes in Action 1.1, intervention support originally planned as Zero Period was later provided during the school day on the days counseling staff were available on campus. Data collected during PLC collaboration time informed targeted interventions and adjustments to support students performing below standard.

Action 1.6 Tri-County Induction Program: We provided mentor stipends and induction support for five new teachers working toward clear credentials.

Although all planned services were implemented, staffing changes required modification to the delivery model for Zero Period intervention support. One challenge during implementation occurred in Action 1.1 when a guidance counselor resigned midyear. Remaining counseling staff adjusted responsibilities to maintain academic monitoring, intervention coordination, and student support services during the vacancy. Because one counselor providing coverage was part-time and on campus three mornings per week, intervention services originally planned as Zero Period were instead provided throughout the school day on the days the counselor was on site. While services continued to be provided to students, staffing limitations reduced the consistency of implementation as originally planned. An additional challenge was completing the full development of common assessments, learning targets, interventions, and enrichment opportunities in Action 1.4; this work will continue into 2026–27. Ongoing coordination of scheduling, intervention placement, and student progress monitoring required significant staff collaboration and time to implement effectively.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Total expenditures for Goal 1 were close to the amount originally budgeted. The district budgeted \$587,645 and spent \$584,345.15, resulting in a difference of \$3,299.85 (0.56%). Small variances occurred among individual actions due to normal adjustments in actual costs during implementation. These differences did not impact the delivery of planned services, and all actions were implemented as intended.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the actions in Goal 1 were partially effective in improving College and Career readiness outcomes and maintaining strong graduation rates. Actions were effective in improving postsecondary readiness indicators; however, effectiveness was mixed in improving academic achievement and closing subgroup performance gaps, particularly for SED students and English learners. While measurable gains were made in CTE pathway completion, dual A-G/CTE completion, AP success, and concurrent enrollment participation, Dashboard and local data indicate that additional targeted academic and language development support is needed for SED students and English learners.

Action 1.1 Academic Support: This action was effective in strengthening College and Career readiness indicators through structured grade monitoring, intervention placement, proactive counselor oversight, and increased coordination of academic supports. Through these supports, we saw increases from baseline in multiple College/Career readiness metrics:

- CTE pathway completion increased significantly for all student groups: All: 37.4% to 78.4%; Hispanic: 33.3% to 78.9%; White: 41.2% to 81%; SED 26.1% to 76.3% (Metric 8).
- Dual A-G/CTE completion increased (All: 16.5% to 34.3%; Hispanic: 11.1% to 26.3%; White: 18.3% to 37.2%; SED: 7.6% to 25.8%) (Metric 9).
- AP pass rate increased from 50% to 60% (Metric 12).
- Concurrent enrollment pass rate increased to 100% (Metric 16).
- College and Career Indicator for All students increased slightly from 48.3% to 48.8% for all students and from 34.8% to 39.8% for SED students (Metric 18).

Because counselors regularly monitored grades, graduation progress, pathway completion, and intervention placement, students were identified earlier for support and received additional guidance to remain on track for graduation and College/Career readiness.

Action 1.2 CTE Advisor: Intentional pathway sequencing, master schedule alignment, career planning support, and work-based learning coordination strengthened both CTE pathway completion (Metric 8) and dual A-G/CTE completion (Metric 9), particularly for SED students. Because the CTE Advisor regularly monitored pathway progress, collaborated with counselors and administration, and expanded access to career exploration opportunities, more students met College and Career readiness criteria. This action was effective in increasing structured postsecondary opportunities and supporting student completion of College/Career readiness measures.

Action 1.3 ELD Teacher: Designated ELD instruction, ELPAC administration, progress monitoring, and targeted intervention for English learners were implemented as planned. English learner progress toward proficiency declined from 72.7% at baseline to 60% in 2025 (Metric 10) and the English learner reclassification rate declined from 39.29% at baseline in 2023/24 to 11.11% in 2024/25 (Metric 11). However, the percentage of English learner students earning a C- or higher increased from 45.83% at baseline to 50% in 2025 (Metric 4). These results indicate that while English learners demonstrated some improvement in course performance, additional support is needed to accelerate academic language development and language acquisition. Additional focus on targeted intervention, progress monitoring, and support for Long-Term English Learners will be necessary moving forward.

Action 1.4 Support PLC Development: Administrators and teachers participated in PLC training, content-area collaboration, and development of common assessments and intervention strategies focused on SED and English learner students. Professional learning implementation improved in ELA and ELD (Metric 3), and ELA scores for All students increased slightly (Metric 6). However, most student groups declined in ELA and Mathematics performance (Metric 6). These results indicate that while instructional collaboration and alignment improved overall

instructional systems, additional subgroup-focused refinement and more targeted academic intervention strategies are needed to improve outcomes for SED students and English learners.

Action 1.5 Targeted Academic Intervention: Intervention and Edgenuity credit recovery structures supported continued strong graduation outcomes:

-Graduation rate remained at 99.1% for all students and all student groups increased from baseline (Metric 15).

-Dropout rate remained extremely low (Metric 14).

Because students were identified early for intervention and credit recovery, students remained on track toward graduation. Although performance improved for several student groups in Mathematics and slightly for All students in ELA from baseline, SED students declined in academic performance (Metric 13). In addition, gains on local CAASPP measures did not consistently translate to improved Dashboard performance levels (Metric 6), indicating that intervention systems may need to become more skill-specific and academically targeted rather than primarily focused on credit recovery.

Action 1.6 Tri-County Induction Program: Mentor support and induction services for five new teachers contributed to instructional stability, professional learning growth (Metric 3), and continued strong graduation outcomes (Metric 15). While this action does not directly correlate to immediate increases in academic performance metrics, ongoing instructional support and teacher development contribute to long-term instructional consistency and student achievement.

Overall, the actions in Goal 1 contributed to measurable gains in College and Career readiness and maintained strong graduation outcomes. However, Dashboard and local data continue to demonstrate persistent academic performance gaps for SED students and English learners, particularly in ELA, Mathematics, and English learner progress indicators. These results indicate the need for more targeted, skill-specific intervention, earlier identification of academic risk, and intensified academic language development supports moving forward. Adjustments to actions can be found in Prompt 4.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Changes to Metrics:

Metric 3: updated Target for Year 3 Outcome due to Year 2 outcomes

Metric 10: added LTEL data

Changes to Actions:

Based on review of Dashboard and local data, we are refining Goal 1 actions to strengthen early identification and targeted support for students not meeting academic standards, particularly SED and English learner students. These changes emphasize structured progress monitoring, increased coordination among counselors, teachers, and support staff, and targeted interventions including Edgenuity, ELD support, and CTE pathway guidance. The revisions are intended to improve A–G completion, graduation rate, and College/Career Indicator readiness by moving from general monitoring to consistent, data-driven intervention and improved access to courses aligned with postsecondary opportunities.

Actions 1.1: We refined this action to strengthen early academic and career planning through Freshman Focus, increased monitoring of A–G progress, and expanded communication with students and families regarding graduation and college eligibility requirements.

Action 1.2: We refined this action to strengthen monitoring of CTE pathway completion and College/Career readiness. Expanded use of career planning tools, increased work-based learning opportunities, and enhanced progress monitoring to identify and support students not on track.

Action 1.3: The ELD teacher will strengthen monitoring of English learner progress through regular review of academic and language proficiency data, targeted interventions, increased coordination among staff, and expanded communication with families.

Action 1.4: The PLC action will be refined to focus PLC collaboration on analysis of common assessment data, development of targeted interventions, vertical articulation with feeder schools, and consistent implementation of common assessments and instructional supports.

Action 1.5: We expanded the action by adding a 0.8 FTE Teacher on Special Assignment (TOSA) to coordinate student engagement and intervention services. The action broadens support to include attendance, behavior, academic progress, credit recovery, graduation readiness, and individualized interventions, while continuing Edgenuity credit recovery opportunities and incorporating LREBG-funded services.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Academic Support	Guidance Counselors will provide structured academic monitoring and targeted intervention to improve academic achievement and increase College/Career Indicator (CCI) attainment, A–G completion, graduation rate, and dual enrollment participation, with priority for socioeconomically disadvantaged and English learner students. Duties include: • Collaborate with content-specific teachers to administer Mid-year CAASPP-aligned local assessments and analyze results to identify students, particularly SED and EL students needing targeted academic support. • Implement a three-week grade monitoring cycle to identify students earning D/F grades and assign appropriate interventions • Work as part of the team to coordinate intervention • Coordinate targeted academic interventions including Zero Period, Edgenuity credit recovery, and academic support based on identified student needs • Monitor grades to identify students in need of enrollment in Edgenuity (online program) for credit recovery • Run Zero Period intervention • Monitor effectiveness of interventions through progress checks each grading period and adjust supports as needed • Increase access to dual enrollment opportunities through coordination with Yuba College and outreach to underrepresented student groups • Work with students to ensure their course enrollment supports A–G completion, CTE pathway completion, and College/Career Indicator attainment • Monitor student grades and graduation status and develop individualized intervention plans for students at risk of not graduating • Communicate and meet with parents about their student’s progress and graduation status • Facilitate collaboration between teachers, counselors, and families to support student academic improvement	\$239,959	Yes

Action #	Title	Description	Total Funds	Contributing
1.2	CTE Advisor	Maintain 1.0 FTE Career Technical Education (CTE) Advisor to expand CTE pathway completion and increase the percentage of students who are College and Career Ready, with targeted outreach to socioeconomically disadvantaged and English learner students. Duties include: • Monitor the CTE Pathway process and identify students not on track for completion • Collaborate with counselors and administration to align the master schedule to ensure access to CTE pathway courses and that students are completing pathways • Increase enrollment and completion of CTE pathways, prioritizing underrepresented student groups • Coordinate ongoing implementation of the Major Clarity program for career exploration, academic planning, and portfolio development • Support students in developing individualized career plans aligned to CTE pathways and postsecondary goals • Work with students to use Hope Street Personalized Career Exploration to connect career interests with pathway enrollment • Track College/Career Indicator (CCI) readiness including CTE pathway completion, dual enrollment, and work-based learning opportunities • Expand work-based learning opportunities including job shadowing, internships, and career exploration activities • Monitor participation and completion data and adjust outreach to increase access for unduplicated pupils	\$134,963	Yes
1.3	ELD Teacher	Maintain .5 FTE ELD teacher to improve academic achievement and increase A-G completion, graduation rate, and college/Career Indicator readiness for English learners. Duties include: • Administer Initial and Summative English Language Proficiency Assessments for California (ELPAC) assessments and share results with parents, students, and staff to inform instructional supports • Deliver ELD instruction aligned to student English proficiency levels to all English learners • Monitor grades, credit accumulation, and graduation progress for English learners • Identify English learners not on track for A–G completion, graduation, or College/Career readiness and provide targeted intervention • Collaborate with counselors and teachers to support appropriate course placement and access to A–G and CTE pathways • Monitor reclassification progress and provide additional support for long-term English learners • Communicate with families regarding ELPAC results, academic progress, and available supports for English learners	\$52,613	Yes

Action #	Title	Description	Total Funds	Contributing
1.4	Support PLC Development	Support ongoing Professional Learning Community (PLC) development through professional development and structured collaboration time to improve instruction and student outcomes, with a focus on socioeconomically disadvantaged and English learner students. Activities include: • Complete development of common assessments, learning targets, interventions, and enrichment opportunities for all students with a focus on our SED and EL student groups • Strengthen vertical articulation with feeder schools through scheduled meetings to align expectations, instructional practices, and readiness for incoming students • Increase cross-curricular collaboration between departments on Wednesday minimum days to support literacy, writing, and academic skill development across content areas • Monitor implementation of PLC practices and adjust instruction and interventions based on student performance data • Use common assessment and Dashboard subgroup data to design targeted standards-based interventions for SED and English learner students performing below standard.	\$59,145	No
1.5	Targeted Academic Intervention	Maintain Targeted Academic Intervention • Provide a 0.8 FTE Teacher on Special Assignment (TOSA) to coordinate student engagement and intervention services, with priority given to unduplicated pupils who demonstrate attendance concerns, behavioral challenges that do not require in suspension, course failures, or risk factors associated with graduation. • Monitor attendance, behavior, grades, and credit accumulation to identify students in need of additional support and connect them with appropriate interventions. • Provide individualized check-ins, progress monitoring, and intervention planning to address barriers to school engagement and academic success. • Coordinate with counselors, teachers, administrators, families, and support staff to implement interventions aligned with graduation requirements, A–G completion, and College/Career readiness goals. • Provide Edgenuity online credit recovery opportunities for students who are credit deficient or off track for graduation. • Review student progress each grading period and adjust interventions and supports based on attendance, behavior, academic performance, and credit completion data. LREBG action – See Annual Progress	\$57,590	Yes
1.6	Tri-County Induction Program	Mentor stipends for new teacher support activities related to Highly Qualified Teacher development with a clear credential	\$14,139	No

Insert or delete rows, as necessary.

Goal

Goal #	Description	Type of Goal
2	All SUHSD Students will be Connected, Engaged and Supported in a Safe, Clean and Positive School Environment	Broad

State Priorities addressed by this goal.

Priorities: 1, 3, 5, 6

An explanation of why the LEA has developed this goal.

Goal 2 was developed to set the foundation for our educational environment and to address identified needs related to attendance, school climate, student connectedness, and discipline outcomes. While suspension and expulsion rates were relatively low overall, chronic absenteeism and stakeholder perception data indicate areas of concern.

In 2026, overall attendance was 87.36% a decline from 94.19% in 2025. Chronic absenteeism for all students declined from 18.42% in 2025 to 15.95% in 2026. Chronic absenteeism rates in 2026 were lower for specific student groups than in 2025 for Homeless (31%, 47.10%), SED (24.4%, 31.40%), SWD (25.4%, 36.06%), but increased for EL students (30%, 22.22%). These data points demonstrated a need for a structured, multi-tiered attendance monitoring system with targeted outreach.

Additionally, parent perception of involvement declined from 69.7% to 64%, and student perception of school safety declined to 64%, indicating a need to strengthen communication, engagement, and school climate systems. These results indicate a need for increased student engagement opportunities, proactive school climate supports, restorative practices, and expanded communication with families to strengthen school connectedness and perceptions of safety.

Although suspension rates improved from 3.3% at baseline to 1.7% overall on the 2025 Dashboard, and several subgroups showed decreases, continued proactive intervention is necessary to sustain progress and prevent regression.

This goal and actions are designed to address the needs of students and families and to provide an educational environment where students can excel.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	Priority 1C: Facilities Inspection Tool (FIT) Rating Source: FIT Tool	February 2024 Good	February 2025 Good	February 2026 Good	February 2027 Exemplary	No Difference
2	Priority 3A: Percentage of parents who say SUHSD has given them an opportunity to be involved in their child's education. Source: Local Parent Survey	Fall 2023 81.3% All	Fall 2024 69.70% All	Fall 2025 64%	Fall 2026 ≥87% All	-17.3%
3	Priority 5A: Attendance Rate Source: P2 Attendance Report	April 2024 93.5%	April 2025 94.19%	April 2026 87.36%	April 2027 ≥95%	-6.14%
4	Priority 5B: Percentage of students who were absent for 10% or more of the total instructional days Source: SIS	April 2024 15.4% All 23.1% EL 18.2% Homeless 24.2% SED 35.1% SWD	April 2025 18.42% All 22.22% EL 47.10% Homeless 31.40% SED 36.06% SWD	April 2026 15.95% All 30% EL 31% Homeless 24.4% SED 25.4% SWD	April 2027 ≤10% All ≤15% EL ≤15% Homeless ≤15% SED ≤25% SWD	+0.55% All +6.90% EL +12.8% Homeless +0.2% SED -9.70% SWD
5	Priority 6A: Percentage of students suspended 1 or more times during the school year Source: CA School Dashboard	2023 Dashboard 3.3% All 2.5% Hispanic 4.1% White 2% TMR 6.4% SED 0% EL 9.5% SWD 20.7% Homeless	2024 Dashboard 3.3% All 2.8% Hispanic 3.6% White 1.6% TMR 4.0% SED 0% EL 0% LTEL 1.2% SWD 9.1% Homeless	2025 Dashboard 1.7% All 1.9% Hispanic 1.9% White 0% TMR 2.5% SED 0% EL 0% LTEL 4.1% SWD 0% Homeless	2026 Dashboard ≤2.5% All ≤1.75% Hispanic ≤3% White ≤1% TMR ≤3.5% SED ≤0.5% EL 0% LTEL <i>added</i> 2025 ≤5% SWD ≤10% Homeless	-1.6% All -0.6% Hispanic -2.2% White -2% TMR -3.9% SED 0% EL 0% LTEL -5.4% SWD -20.7% Homeless

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
6	Priority 6B: Percentage of students expelled at any time during the school year. Source: SIS	May 2024 0%	May 2025 0%	May 2026 0%	May 2027 0%	No Difference
7	Priority 6C: Percentage of parents, students, and staff who feel the school is safe. Source: Local Survey	January 2024 83.3% Students 87.5% Parents 97.5% Staff	January 2025 76.2% Students 93.51% Parents 86.7% Staff	January 2026 64% Students 69% Parents 90% Staff	January 2027 ≥90% Students ≥93 Parents ≥98% Staff	-19.3% Students -18.5% Parents -7.5% Staff
8	Priority 6C: Percentage of parents, students, and staff who feel a sense of connectedness to the school. Source: Local Survey	January 2024 83.3% Students 80.1% Parents 75% Staff	January 2025 90.5% Students 86.95% Parents 86.6% Staff	January 2026 91% Students 70% Parents 69% Staff	January 2027 ≥90% Students ≥90% Parents ≥83% Staff	+7.7% Students -17.5% Parents -6% Staff

Insert or delete rows, as necessary.

Goal Analysis for 2025/26

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

We successfully implemented the actions in Goal 2.

Action 2.1 Targeted Social-Emotional Support for Students: We contracted with Sutter County Superintendent of Schools (SCSOS) for .6 FTE Mental Health Counseling services to provide targeted social-emotional support. Support focused on students struggling with attendance, behavior, and social-emotional needs, particularly our SWD, Homeless, SED, and EL student groups.

Action 2.2 Family/Staff Communication: We maintained a Bilingual Office Support person to increase communication between the school and families whose first language is not English. We regularly communicated with families and staff through the school website, Aeries, Parent Square, and Catapult. We also continued efforts to ensure incoming 9th grade families and new students were connected to Parent Square to streamline communication.

Action 2.3 Improve Suspension Rate: We worked with SCSOS staff to provide anti-vape information and intervention to students. We maintained a .6 FTE Vice Principal to monitor discipline, determine appropriate interventions prior to suspension, oversee Saturday School and the TUPE Anti-Vaping program, assign students to intervention programs, and meet with parents and students regarding discipline. Saturday School was offered periodically throughout the year. We also funded mental health counseling at Butte View and ensured counseling services were available at Sutter Union High School to provide intervention prior to suspension.

Action 2.4 Attendance (LREBG Action): This LREBG-funded action focused on increasing attendance and decreasing chronic absenteeism using a data-driven, multi-tiered approach. Attendance clerks at Sutter High School and Butte View called parents when students were absent, generated attendance letters, and identified students at risk of chronic absenteeism. The Attendance Monitoring Team (principal, counselor, and attendance clerks) met biweekly to review data and identify students needing outreach. Parent and student meetings were held as needed. Individualized attendance support plans were developed for students missing 10% or more of school days, beginning with root cause analysis and goal setting. Supports included staff check-ins, mentoring, incentives, transportation for in-district students, and social-emotional support.

There were no substantive differences between planned actions and actual implementation. Challenges included ongoing work to reduce chronic absenteeism among EL, Homeless, SED, and SWD student groups. Coordination of attendance monitoring, individualized outreach, and intervention efforts required significant staff time, but planned services were implemented as described.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between Budgeted Expenditures and Estimated Actual Expenditures in Goal 2.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the actions in Goal 2 were effective in improving suspension outcomes and maintaining structured attendance and intervention systems. However, effectiveness was mixed in improving chronic absenteeism and educational partner survey results, particularly for English learner students and in the areas of parent and student perceptions of school safety and connectedness.

Actions 2.1 Targeted Social-Emotional Support for Students and 2.3 Improve Suspension Rate: Mental health counseling services, behavioral interventions, Saturday School, TUPE interventions, and increased administrative support contributed to reduced suspension rates for multiple student groups from baseline to 2025: All students from 3.3% to 1.7%; Hispanic students from 2.8% to 1.9%; SED students from 4.0% to 2.5%; and Homeless students from 9.1% to 0% (Metric 5). In addition, SWD and Homeless student groups remained out of the Very High (Red) performance level. Because interventions and supports were implemented prior to suspension, fewer students required suspension. However, SWD suspension rates increased from 1.2% to 4.1%, and parent and student perceptions of school safety declined (Metric 7), indicating that additional proactive behavioral and school climate supports are needed.

Action 2.2 Family/Staff Communication: A bilingual office support person and communication systems including Parent Square, Aeries, and website updates were maintained to support family communication and engagement. However, parent responses indicating they were given opportunities to be involved in their child’s education declined from 69.7% to 64% (Metric 2). Parent perceptions of school safety declined from 87.5% at baseline to 69% in Year 2, and parent connectedness declined from 80.1% to 70% (Metrics 7 and 8), indicating a need for increased outreach and expanded opportunities for family engagement and student connectedness.

Action 2.4 Attendance (LREBG Action): Attendance systems including biweekly Attendance Monitoring Team meetings, parent outreach, and individualized attendance plans were implemented as planned. Local chronic absenteeism rates declined from April 2025 to April 2026 for All students (18.42% to 15.95%), Homeless students (47.10% to 31%), SED students (31.40% to 24.4%), and SWD students (36.6% to 25.4%). However, chronic absenteeism for English learner students increased from 22.22% to 30% (Metric 4). Because attendance supports focused on monitoring, outreach, and individualized intervention planning, chronic absenteeism improved for most student groups. However, increased rates for English learner students indicate that earlier intervention and more targeted family outreach strategies are needed.

Based on this analysis, all Goal 2 actions will continue in 2026/27 with refinements focused on earlier intervention, strengthened school climate and family engagement strategies, intensified attendance outreach and monitoring, and targeted supports for unduplicated pupil groups, particularly SWD, EL, Homeless, and SED students. Adjustments to actions can be found in Prompt 4.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Action 2.1: We refined this action to strengthen proactive social-emotional and school climate supports through increased student check-ins, mentoring, behavioral interventions, and coordination among staff and families to improve student engagement, connectedness, and school climate.
- Action 2.2: Because parent perception of involvement declined from 69.7% to 64% (Metric 2), and student and parent perceptions of school safety declined (Metric 7), we refined this action to strengthen family engagement, communication, and school connectedness through expanded parent outreach, increased opportunities for participation, and enhanced student leadership and engagement activities.
- Action 2.3: We refined this action to strengthen proactive behavioral intervention and restorative practices through increased coordination of behavioral supports, Saturday School intervention, restorative conversations, and collaboration with counseling staff and families. In addition, a Teacher-in-Charge will fulfill these responsibilities rather than a Vice Principal due to administrative staffing changes.
- Action 2.4: Because attendance declined from 94.19% in 2025 to 87.36% in 2026 (Metric 3), and chronic absenteeism remained high for EL, Homeless, SED, and SWD student groups (Metric 4), we refined this action to strengthen attendance monitoring and intervention systems through earlier identification of at-risk students, individualized attendance supports, increased family collaboration, and expanded mentoring and engagement interventions to improve attendance and reduce chronic absenteeism.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Targeted Social-Emotional Support for Students	Contract for Mental Health Counseling services to develop targeted interventions to support students’ social-emotional needs. Focus areas are suspension for our SWD and Homeless students and attendance for SED and EL students. Services will include increased student check-ins, mentoring opportunities, de-escalation support, behavioral problem-solving strategies, attendance intervention support, and coordination with counselors, teachers, and families.	\$30,628	Yes

Action #	Title	Description	Total Funds	Contributing
2.2	Family/Staff Communication	• Maintain a Bilingual Office Support person to increase communication between the school and families whose first language is not English. • Regularly communicate with families and staff via School Website, Aeries, Parent Square, and Catapult. • Campaign to get the parents/guardians of incoming 9th graders and new students signed up for the Parent Square app to streamline communication. • Increase structured opportunities for parent participation, feedback, and engagement through meetings, workshops, and school events. • Increase opportunities for student leadership, student voice, and campus engagement activities to strengthen school connectedness and improve perceptions of school climate and safety.	\$19,659	No
2.3	Improve Suspension Rate	Decrease the Suspension Rate by putting programs and services in place to be used prior to suspension. These programs and services will support all students but are directed at our SWD and Homeless student groups. • Work with Sutter County Superintendent of School (SCSOS) staff to provide anti-vape information and intervention • Fund a .5 Teacher-in-Charge to monitor discipline and determine appropriate intervention prior to suspension; oversee Saturday school and TUPE Anti-Vaping program; assign students to intervention programs and monitor the completion; and meet with parents and students regarding discipline. • Saturday school – TUPE intervention; make-up work	\$106,379	Yes

Action #	Title	Description	Total Funds	Contributing
2.4	Attendance	Increase student attendance and decrease chronic absenteeism by employing a data-driven, multi-tiered approach that prioritizes student and family engagement. - Attendance clerks at Sutter High School and Butte View will call parents when a student is absent, generate attendance letters, and identify students at risk of chronic absenteeism. - Attendance Monitoring Team (administration, counselor, and attendance clerks) will meet biweekly to review attendance data and identify students needing outreach. Increase early identification of students at risk of chronic absenteeism. Parent and student meetings will be held as needed. - Expand collaboration with families, counselors, and support staff to address barriers contributing to absenteeism - Individualized attendance support plans will be developed for students missing 10% or more of school days. We will start with a root cause analysis and goal setting with the student. Support will include: - Staff-led check-ins and mentoring - Incentives such as attendance raffles, school-wide recognition, and community-sponsored prizes. - Transportation for in-district students. - Social-Emotional support	\$55,865	Yes

Insert or delete rows, as necessary.

Goal

Goal #	Description	Type of Goal
3	Put a system in place to support behavior and decrease the suspension rate for students at Butte View.	Equity Multiplier

State Priorities addressed by this goal.

Priority 6

An explanation of why the LEA has developed this goal.

This was an Equity Multiplier goal aimed at improving behavior and decreasing the suspension rate for students at Butte View. The action in this goal was successful and the performance level improved from Very High (Red) on the 2023 Dashboard to Medium (Yellow) in 2024. Since there were fewer than 30 students in 2025, there was no reported performance level. Although there was a slight increase from 2024, the 2025 suspension rate remains below the baseline at 10.3% as reported on the Dashboard, however this needs ongoing focus.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	Priority 6A: Percentage of students suspended 1 or more times during the school year Source: Dashboard	2023 Dashboard 19.4% All	2024 Dashboard 8.7% All	2025 Dashboard 10.3% All <i>Fewer than 30 students</i>	2026 Dashboard ≤10% All	-9.1%

Insert or delete rows, as necessary.

Goal Analysis for 2025/26

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

We successfully implemented the action in Goal 3.

Action 3.1 Decrease Suspension Rate: We maintained a .16 FTE School Counselor to work with students on social-emotional needs in order to decrease suspension rates at Butte View. Counselors met with students regularly to intervene and support students who are struggling socially and emotionally. Both individual and group meetings have taken place to provide proactive support prior to discipline escalation.

There were no substantive differences between planned actions and actual implementation. A continued challenge is supporting students with significant social-emotional and behavioral needs while working to maintain suspension rates at or below the target. Ongoing counseling support and early intervention remain necessary to sustain progress.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures in Goal 3.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Action 3.1 Decrease Suspension Rate: Maintaining a .16 FTE School Counselor to provide targeted social-emotional support contributed to sustained reductions in suspension compared to baseline. The suspension rate decreased from 19.4% (2023) to 8.7% (2024) and remained below baseline at 10.3% (2025) (Metric 3.1). Regular individual and group counseling sessions focused on social-emotional skill development, conflict resolution, and early intervention strategies because students who received timely behavioral and emotional support were better able to de-escalate conflicts and remain engaged in school. Although the suspension rate increased slightly from 2024 to 2025, the rate remains significantly below the original baseline and near our ≤10% target. These results indicate the counseling intervention

contributed to improved student behavior outcomes while demonstrating the need for continued proactive behavioral and social-emotional supports.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes were made to the action, although the Equity Multiplier funds were expended and we are now funding from LCFF funds.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Decrease Suspension Rate	Decrease the Suspension Rate by putting programs and services in place to be used prior to suspension. These programs and services will support all students but are directed at our SWD student group. .16 FTE School Counselor will work with students on SEL needs to decrease suspension rates.	\$14,732	No

Insert or delete rows, as necessary.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2026/27

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$502,427	\$0.00

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
5.24%	0%	\$0.00	5.24%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #(s)	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
Goal 1, Actions 1.1 Academic Support and 1.5 Targeted Academic Intervention	Dashboard and local data identified ongoing academic achievement and college/career readiness gaps for SED students and English learners. In 2025, SED students were 42.7 points below standard in ELA and 125.6 points below standard in Mathematics compared to 6.7 points below standard in ELA and 93.1 points below standard in Mathematics for All students. In addition, A–G completion for all students declined from 44.3% to 39.4%, while only 29% of SED students completed A-G coursework. English learner progress toward proficiency declined from 73.3% to 60%, and the College/Career Indicator was 39.8% for SED students compared to 48.8% for All students.	Actions 1.1 and 1.5 address these needs by providing structured academic monitoring, targeted intervention, credit recovery opportunities, attendance and engagement monitoring, individualized student support, and coordinated intervention planning. Guidance counselors and the TOSA will monitor grades, A–G progress, attendance, behavior, and credit accumulation; identify students in need of support; coordinate interventions; provide Edgenuity credit recovery opportunities; and work with students and families to address barriers to graduation and College/Career readiness. These actions are provided on an LEA-wide basis because students requiring intervention are enrolled throughout the district. However, the actions are principally directed toward unduplicated pupils because SED students and English learners continue to experience lower academic performance and college/career readiness outcomes. We expect these actions to increase access to intervention, improve coordination of support services, and provide earlier identification of academic risk factors that impact graduation and postsecondary opportunities.	Metric 6: Points above/below Standard Met on CAASPP Metric 7: Percentage of graduates meeting UC and CSU A-G requirements. Metric 15: High School Graduation Rate

Goal 1, Action 1.2 CTE Advisor	Dashboard data identified ongoing gaps in College and Career readiness for SED students and English learners. In 2025, the College and Career Indicator for SED students was 39.8% compared to 48.8% for All students, and A–G completion for SED students was 29% compared to 39.4% for All students. English learner progress toward proficiency also declined from 73.3% to 60%, indicating a need for additional academic and career planning support.	Action 1.2 addresses these needs by maintaining a 1.0 FTE CTE Advisor to support pathway completion, career planning, work-based learning opportunities, and targeted outreach to SED and EL students. The CTE Advisor will collaborate with counselors and administration to identify students not on track for pathway completion or College/Career readiness and provide additional guidance and support. Based on our evaluation, we believe this action was effective as evidenced by increases in CTE pathway completion and College/Career readiness outcomes and will be maintained in the 2026/27 LCAP. This action is being provided on an LEA-wide basis because all students have access to CTE pathways and career exploration opportunities. However, we expect this action to principally benefit unduplicated pupils by increasing access to structured career pathways, postsecondary planning, and College/Career readiness supports.	Metric 8: Percentage of students with successful completion of CTE Pathway
Goal 2, Action 2.1 Targeted Social-Emotional Support for Students and Action 2.3 Improve Suspension Rate	Dashboard and local data identified ongoing needs related to student attendance, behavior, and social-emotional support for SED students, English learners, SWD, and homeless students. Although suspension rates improved for most student groups in 2025, SWD students increased from 1.2% to 4.1% and remained in the High (Orange) performance level. Local chronic absenteeism rates also remained elevated for unduplicated student groups, including Homeless students (31%), SED students (24.4%), and English learner students (30%).	Actions 2.1 and 2.3 address these needs by maintaining contracted mental health counseling services, providing proactive behavioral interventions and alternatives to suspension, increasing student supervision and support, and coordinating interventions for students experiencing behavioral, attendance, or social-emotional challenges. Services include student check-ins, counseling support, crisis response, anti-vape education and intervention, parent meetings, Saturday School, and administrative intervention designed to address student needs before suspension becomes necessary. These actions are being provided on an LEA-wide basis because all students may require social-emotional, behavioral, and attendance support during the school year. The district expects these actions to particularly benefit SED students, EL students, SWD students, and homeless students by reducing barriers to attendance and engagement, improving school connectedness, and supporting positive student behavior and well-being.	Metric 5: Percentage of students suspended 1 or more times during the school year

Goal 2, Action 2.4 Attendance	Local chronic absenteeism data identified an ongoing need to improve attendance and decrease chronic absenteeism for unduplicated student groups. According to local Student Information System (SIS) data from April 2026, chronic absenteeism rates remained elevated for Homeless students (31%), SED students (24.4%), SWD students (25.4%), and English learner students (30%), compared to the All student rate of 15.95%. Although chronic absenteeism rates declined from April 2025 to April 2026 for most student groups, English learner students increased from 22.22% to 30%, indicating a continued need for targeted attendance intervention and family outreach.	Goal 2, Action 2.4 addresses these needs through a data-driven, multi-tiered approach focused on early identification, family outreach, and individualized intervention. Attendance staff will monitor attendance, contact families regarding absences, and identify students at risk of chronic absenteeism. The Attendance Monitoring Team will meet biweekly to review data and coordinate interventions, including parent meetings, attendance support plans, mentoring, transportation support, incentives, and social-emotional support services. Based on our evaluation, we believe this action was effective as evidenced by reduced chronic absenteeism rates for most student groups and will be maintained in the 2026/27 LCAP. This action is being provided on an LEA-wide basis because all students may require attendance support during the school year. However, we expect this action to principally benefit unduplicated pupils, particularly English learner students, SED students, SWD students, and Homeless students, because these student groups demonstrate significantly higher chronic absenteeism rates than the All student group. By increasing proactive attendance monitoring, individualized intervention, and family outreach, we intend to reduce barriers to attendance and improve school participation for unduplicated pupils.	Metric 4: Percentage of students who were absent for 10% or more of the total instructional days
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Insert or delete rows, as necessary.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
Goal 1, Action 1.3 ELD Teacher	In the 2025/26 school year we had 22 English learners, including 16 students identified locally as Long Term English Learners (LTEL). Dashboard data indicates continued academic and language development needs for English learners. English learner progress toward English proficiency declined from 73.3% in 2024 to 60% in 2025, and LTEL progress declined from 69.2% to 66.7% (Metric 10). The 2025 Dashboard reports English learners were 61.3 points below standard in ELA and 130.8 points below standard in Mathematics, demonstrating significant achievement gaps. There also continues to be a performance gap in the percentage of students earning a C- or higher in English class (All: 84%, EL: 50%) (Metric 4). English learner reclassification rates declined from 39.29% in 2023/24 to 10% in 2025/26, indicating a continued need for targeted language development and reclassification support (Metric 11).	Action 1.3 ELD Teacher addresses these needs by providing designated ELD instruction, monitoring English learner grades and graduation progress, administering Initial and Summative ELPAC assessments, supporting reclassification efforts, and providing targeted intervention for English learners needing additional academic or language support. The ELD teacher will collaborate with counselors and teachers to monitor student progress, support appropriate course placement, and identify English learners and LTEL students needing additional intervention. Because English learner outcomes and reclassification rates declined, this action is being refined in 2026/27 through increased progress monitoring, targeted intervention, expanded family communication, and increased coordination among counselors, teachers, and the ELD teacher to support English learners and LTEL students. These supports are intended to improve English language proficiency, academic performance, and reclassification outcomes for English learners.	Metric 4: Percentage of English learners scoring a C- or higher in their English class on their fall semester report card. Metric 10: Percentage of English learners making progress toward English proficiency by increasing one level on the ELPAC. Metric 11: English Learner Reclassification Rate

Insert or delete rows, as necessary.

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

SUHSD does not receive concentration grant add-on funds.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A

LCAP Year (Input)	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
2026/27	\$ 9,588,294	\$ 502,427	5.240%	0.000%	5.240%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$ 730,263	\$ 42,972	\$ -	\$ 12,437	\$ 785,672.00	\$ 677,681	\$ 107,991

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non- personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Academic Support	All Students	Yes	LEA-wide	English Learners and Low-Income	All	Ongoing	\$ 239,959	\$ -	\$ 227,522	\$ -	\$ -	\$ 12,437	\$ 239,959	0.000%
1	1.2	CTE Advisor	All Students	Yes	LEA-wide	English Learners and Low-Income	All	Ongoing	\$ 134,963	\$ -	\$ 134,963	\$ -	\$ -	\$ -	\$ 134,963	0.000%
1	1.3	ELD Teacher	English Learners	Yes	LEA-wide	English Learners	All	Ongoing	\$ 52,613	\$ -	\$ 52,613	\$ -	\$ -	\$ -	\$ 52,613	0.000%
1	1.4	Support PLC Development	All Students	No	LEA-wide		All	Ongoing	\$ 59,145	\$ -	\$ 59,145	\$ -	\$ -	\$ -	\$ 59,145	0.000%
1	1.5	Targeted Academic Intervention	All Students	Yes	LEA-wide	English Learners and Low-Income	All	Ongoing	\$ 14,618	\$ 42,972	\$ 14,618	\$ 42,972	\$ -	\$ -	\$ 57,590	0.000%
1	1.6	Tri-County Induction Program	All Students	No	LEA-wide		All	Ongoing	\$ 14,139	\$ -	\$ 14,139	\$ -	\$ -	\$ -	\$ 14,139	0.000%
2	2.1	Targeted Social-emotional Support for Students	All Students	Yes	LEA-wide	English Learners and Low-Income	All	Ongoing	\$ -	\$ 30,628	\$ 30,628	\$ -	\$ -	\$ -	\$ 30,628	0.000%
2	2.2	Family/Staff Communication	All Students	No	LEA-wide		All	Ongoing	\$ -	\$ 19,659	\$ 19,659	\$ -	\$ -	\$ -	\$ 19,659	0.000%
2	2.3	Improve Suspension Rate	All Students	Yes	LEA-wide	English Learners and Low-Income	All	Ongoing	\$ 106,379	\$ -	\$ 106,379	\$ -	\$ -	\$ -	\$ 106,379	0.000%
2	2.4	Attendance	All Students	Yes	LEA-wide	English Learners and Low-Income	All	Ongoing	\$ 55,865	\$ -	\$ 55,865	\$ -	\$ -	\$ -	\$ 55,865	0.000%
3	3.1	Decrease Suspension Rate	All Students	No	Limited		Butte View	2025/26	\$ -	\$ 14,732	\$ 14,732	\$ -	\$ -	\$ -	\$ 14,732	0.000%

2026/27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$ 9,588,294	\$ 502,427	5.240%	0.000%	5.240%	\$ 622,588	0.000%	6.493%	Total:	\$ 622,588
								LEA-wide Total:	\$ 622,588
								Limited Total:	\$ -
								Schoolwide Total:	\$ -

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.1	Academic Support	Yes	LEA-wide	English Learners and Low-Income	All	\$ 227,522	0.000%
1	1.2	CTE Advisor	Yes	LEA-wide	English Learners and Low-Income	All	\$ 134,963	0.000%
1	1.3	ELD Teacher	Yes	LEA-wide	English Learners	All	\$ 52,613	0.000%
1	1.5	Targeted Academic Intervention	Yes	LEA-wide	English Learners and Low-Income	All	\$ 14,618	0.000%
2	2.1	Targeted Social-emotional Support for Students	Yes	LEA-wide	English Learners and Low-Income	All	\$ 30,628	0.000%
2	2.3	Improve Suspension Rate	Yes	LEA-wide	English Learners and Low-Income	All	\$ 106,379	0.000%
2	2.4	Attendance	Yes	LEA-wide	English Learners and Low-Income	All	\$ 55,865	0.000%

2025/26 Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 960,663.00	\$ 959,503.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Academic Support	Yes	\$ 273,405	\$ 267,029
1	1.2	CTE Advisor	Yes	\$ 134,712	\$ 134,931
1	1.3	ELD Teacher	Yes	\$ 52,085	\$ 58,058
1	1.4	Support PLC Development	No	\$ 60,941	\$ 60,978
1	1.5	Targeted Academic Intervention	Yes	\$ 58,687	\$ 51,035
1	1.6	Tri-County Induction Program	No	\$ 12,429	\$ 12,314
2	2.1	Targeted Social-emotional Support for Students	Yes	\$ 30,628	\$ 30,628
2	2.2	Family/Staff Communication	No	\$ 19,659	\$ 19,151
2	2.3	Improve Suspension Rate	Yes	\$ 164,935	\$ 167,484
2	2.4	Attendance	Yes	\$ 138,450	\$ 143,163
3	3.1	Decrease Suspension Rate	No	\$ 14,732	\$ 14,732

2025/26 Contributing Actions Annual Update Table

6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
\$ 531,536	\$ 642,399	\$ 635,862	\$ 6,537	0.000%	0.000%	0.000% - No Difference

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Academic Support	Yes	\$ 273,405	\$ 214,383.00	0.000%	0.000%
1	1.2	CTE Advisor	Yes	\$ 101,034	\$ 134,931.00	0.000%	0.000%
1	1.3	ELD Teacher	Yes	\$ 52,085	\$ 58,058.00	0.000%	0.000%
1	1.5	Targeted Academic Intervention	Yes	\$ 58,687	\$ 8,063.00	0.000%	0.000%
2	2.1	Targeted Social-emotional Support for Students	Yes	\$ 30,628	\$ 30,628.00	0.000%	0.000%
2	2.3	Improve Suspension Rate	Yes	\$ 100,940	\$ 163,809.00	0.000%	0.000%
2	2.4	Attendance	Yes	\$ 25,620	\$ 25,990.00	0.000%	0.000%

2025/26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$ 9,424,392	\$ 531,536	0.000%	5.640%	\$ 635,862	0.000%	6.747%	\$0.00 - No Carryover	0.00% - No Carryover

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
 - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statutes of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;

- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
 - If the LEA has unexpended LREBG funds the LEA must provide the following:
 - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
 - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
 - An explanation of how the action is aligned with the allowable uses of funds identified in [EC Section 32526\(c\)\(2\)](#); and
 - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by [EC Section 32526\(d\)](#).
 - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the [LREBG Program Information](#) web page.
 - Actions may be grouped together for purposes of these explanations.
 - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
 - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32526(d), to provide the information identified above or to include actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA

engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: [EC Section 52060\(g\)](#) and [EC Section 52066\(g\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: [EC Section 47606.5\(d\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068](#); and
- For charter schools, see [Education Code Section 47606.5](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.

- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,

- The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: [EC Section 42238.024\(b\)\(1\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.
- **Required metrics for actions supported by LREBG funds:** To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.
 - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
 - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
 - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
 - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each

student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.

- These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
 - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to [EC Section 32526\(d\)](#). For information related to the required needs assessment please see the Program Information tab on the [LREBG Program Information](#) web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the [California Statewide System of Support LREBG Resources](#) web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32526(d).
 - School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
 - As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in [EC Section 32526\(c\)\(2\)](#).
 - LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
 - Identify the action as an LREBG action;
 - Include an explanation of how research supports the selected action;
 - Identify the metric(s) being used to monitor the impact of the action; and
 - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA’s needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.

- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSP. This means that Equity Multiplier funds must not be used to

replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
 - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
 - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).